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3	NASSAU COUNTY LEGISLATURE
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5	NORMA GONSALVES,
6	Presiding Officer
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11	ECONOMIC & COMMUNITY DEVELOPMENT & LABOR COMMITTEE
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15	DENISE FORD, Chairwoman
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19	1550 Franklin Avenue
20	Mineola, New York
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23	Monday, September 9, 2013 4:37 P.M
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REGAL REPORTING SERVICE (516) 747-7353

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- 2 CHAIRWOMAN FORD: Good afternoon.
- 3 At this time I'm going to call the Economic
- 4 and Community Development and Labor
- 5 Committee to order. I will ask the clerk to
- 6 please call the roll.
- 7 CLERK MULLER: Legislator
- 8 Scannell?
- 9 LEGISLATOR SCANNELL: Here.
- 10 CLERK MULLER: Legislator
- 11 DeRiggi-Whitton?
- 12 LEGISLATOR DERIGGI-WHITTON:
- 13 Here.
- 14 CLERK MULLER: Ranking Member
- 15 Solages?
- 16 LEGISLATOR SOLAGES: Here.
- 17 CLERK MULLER: Legislator Belesi?
- 18 LEGISLATOR BELESI: Present.
- 19 CLERK MULLER: Legislator Kopel?
- LEGISLATOR KOPEL: Here.
- 21 CLERK MULLER: Vice Chairman
- 22 Richard Nicolello?
- LEGISLATOR NICOLELLO: Here.
- 24 CLERK MULLER: Chairwoman Ford?
- 25 LEGISLATOR FORD: Here.

	Economic/Community Development 9-9-13
2	CLERK MULLER: We have a quorum.
3	CHAIRWOMAN FORD: Thank you.
4	At this time I will call Item
5	374-13, an ordinance making certain
6	determinations pursuant to the State
7	Environmental Quality Review Act and
8	authorizing the county executive of the
9	County of Nassau to execute a lease by and
10	between the County of Nassau, as landlord,
11	and Nassau Events Center, L.L.C., as tenant,
12	in connection with the leasing of certain
13	premises located in Uniondale, Town of
14	Hempstead, County of Nassau, State of
1 5	New York, said property known as Section 44,
16	Block F, Lots 403 and 351 on the land and
17	tax map of the County of Nassau and
18	authorizing the county executive to execute
19	a lease and all pertinent documents in
20	connection therewith to consummate the
21	lease.
22	May I have a motion?
23	LEGISLATOR NICOLLELO: So moved.
24	LEGISLATOR BELESI: Second.
25	CHAIRWOMAN FORD: Moved by

- 2 Legislator Nicolello, seconded by Legislator
- 3 Belesi. The item is before us.
- I will now invite all of the
- 5 members of the legislature to the chamber
- 6 and ask for a motion to suspend the rules of
- 7 this committee to roll out each member of
- 8 the legislature to participate ex officio in
- 9 the presentation and subsequent
- 10 question-and-answer session.
- 11 Legislators sitting in at this
- 12 committee will be allowed to question those
- 13 presenting this item, however, only
- 14 legislators that are on the committee will
- 15 be authorized to make motions and vote.
- 16 Assuming the item passes, it will
- 17 then be heard again in the Finance and Rules
- 18 Committees, however, both the minority and
- 19 majority delegations have agreed that the
- 20 formal presentation of the item will be made
- 21 in this committee only, and the record
- 22 incorporated into the Rules and Finance
- 23 Committee.
- 24 May I have a motion to suspend
- 25 the rules?

- 2 LEGISLATOR NICOLLELO: So moved.
- 3 LEGISLATOR BELESI: Second.
- 4 CHAIRWOMAN FORD: Moved by
- 5 Legislator Nicolello, seconded by Legislator
- 6 Belesi. I will now open the floor. I see
- 7 the deputy county executive.
- 8 All those in favor of passing
- 9 this, please say aye.
- 10 (Aye.)
- Any opposed?
- 12 (No verbal response.)
- 13 Thank you. The rules are
- 14 suspended. Good afternoon, Deputy County
- 15 Executive.
- 16 DEPUTY COUNTY EXECUTIVE WALKER:
- 17 Thank you very much, Madam Chairwoman, and
- 18 both the majority and the minority for
- 19 allowing this presentation, they were
- 20 looking forward to presenting it three
- 21 times, so I guess you guys are getting off a
- 22 little easy.
- 23 This is a great day in Nassau
- 24 County moving forward on something that's
- 25 been a long time coming, a lot of effort

Economic/Community Development 9-9-13 2 that has gone into the development of the 3 Nassau Veterans Memorial Coliseum and the 4 surrounding property, and we believe the 5 administration, we have a great proposal to move forward and continue working with the 6 7 community on such a great plan that's going 8 to provide a lot of opportunities to our 9 residents, both young and old people, male 10 and female, people of all walks of life to 11 be able to enjoy a great asset, especially 12 with what we have sought, what the committee have selected in NEC, and what they have 13 14 done at the Barclays Center to translate 15 right here in Nassau County will be a great 16 day. 17 We are going to walk through the 18 presentation. We know every one of the 19 members have had opportunities, some, 20 unfortunately, if they were away, were not able to meet with Mr. Ratner and to go over 21 22 the proposal directly, but he will make that 23 available as well if you do have time before

25 You could not find a more

the next coming weeks.

24

- 2 interested person in working with the county
- 3 government than we have with Mr. Ratner and
- 4 his team, and you are going to hear from Mr.
- 5 Jim Lester about the great and exciting
- 6 things that they do.
- 7 But, again, I think it's most
- 8 important to have somebody that wants to
- 9 work with you, someone that listens to your
- 10 concerns, understands what it is in
- 11 community, and, again, to have such an
- 12 outstanding event as the MTV Music Awards
- 13 right here in New York City, and they had it
- 14 in Brooklyn, who would have thought that
- 15 that would have ever transpired?
- These are the people that we have
- 17 selected to help inspire and put a lot of
- 18 great memories in so many Nassau County
- 19 residents. More importantly, is to insure
- 20 that there is not one Nassau County dollar
- 21 being spent, all 100 percent privately
- 22 financed, a win-win in terms of revenue
- 23 sharing for Nassau County residents, and,
- 24 again, like I said, the most important
- 25 thing, I think everyone in this room, with

- 2 you or your families, have memories of going
- 3 to Nassau Veterans Memorial Coliseum for all
- 4 hosts of different events and now we are
- 5 able to make sure that that is going to
- 6 continue for all.
- 7 So, on that note, I'm going to
- 8 turn it over to Josh Meyer from Pannone,
- 9 Lopes, Devereaux & West. They negotiated
- 10 this contract and I'm sure everyone knows
- 11 or, if you don't, this was done very
- 12 differently.
- In normal RFP submittals, the RFP
- 14 committee makes a recommendation, and then
- 15 the county goes about and negotiates a
- 16 contract. In this case, where we wanted to
- 17 present the best opportunity for Nassau
- 18 County, both financially and, also, again,
- 19 with the events and planning, we negotiated
- 20 two contracts at the very same time pitting
- 21 two outstanding giants against each other,
- 22 and with MSG and Forest City Ratner, in this
- 23 case NEC, and we were able to get two
- 24 outstanding proposals.
- One was chosen by the committee,

- 2 and you will see why in a very short order.
- 3 But to have a negotiated contract signed and
- 4 executed made it much easier than
- 5 negotiating really against your own best
- 6 interests.
- 7 Again, this was done very
- 8 differently for that reason and it enabled
- 9 us in a very short time period, they
- 10 negotiated weeks and weeks, hours upon
- 11 hours, days upon days, and they did an
- 12 outstanding job. I would like to
- 13 acknowledge also who is with us in the room,
- 14 Dan Grippo and Kevin Walsh from the county
- 15 attorney's office. There's probably no
- 16 attorneys that have a greater knowledge of
- 17 the Coliseum and future plans and proposals
- 18 than both of them. They worked on this for
- 19 a long time and were fortunate to have them
- 20 along with Mr. Meyer, which we will go
- 21 through a lot of the lease terms.
- Then we will turn it over to Jim
- 23 Lester from NEC to go over some programing
- 24 and things of that nature, and then we will
- 25 take all the questions that you may have.

- 2 We know there's going to be
- 3 another meeting of the legislature for
- 4 additional questions so, if we do not have
- 5 all the answers, although I hope in most
- 6 cases, I'm sure we will, we want to make
- 7 sure the answers you get are accurate and
- 8 just not to tell you something for the sake
- 9 of telling you. So if we don't have them,
- 10 we will get those answers to you before the
- 11 legislature convenes again.
- But we thank everybody.
- 13 Obviously this is great great interest and
- 14 it's an exciting time for Nassau County.
- So, on that note, I will turn it
- 16 over to Josh.
- 17 MR. MEYER: Good afternoon. As
- 18 the Deputy County Executive indicated, my
- 19 name is Josh Meyer from the law firm of
- 20 Pannone Lopes Devereaux & West.
- 21 I appreciate the opportunity to
- 22 be here today to just go over the terms of
- 23 the proposed lease between the county and
- 24 the Nassau Events Center.
- So what I wanted to do just to

- 2 start off is just go over an overview of the
- 3 lease and hit the highlights, and then we
- 4 will get into more of the details of the
- 5 actual lease.
- So, under this lease, and the
- 7 project would be 100 percent privately
- 8 financed, there being a minimum investment
- 9 of \$229 million by NEC; there will be a
- 10 minimum annual rent payment to the county of
- 11 \$4.4 million in the first year following
- 12 construction. There will be an approval
- 13 period and construction period rent paid to
- 14 the county which we will get into a little
- 15 bit during the approval period of the
- 16 \$50,000 per month, and during the
- 17 construction period will be \$100,000 per
- month.
- The current lease with the
- 20 New York Islanders terminates on July 1st,
- 21 2015. So on August 1st, 2015, the tenant,
- 22 NEC, will assume all the costs and expenses
- 23 associated with the facility. The county
- 24 will shed all of those expenses and NEC will
- 25 step in and take full responsibility for all

- 2 capital expenditures, repairs, operation,
- 3 maintenance, insurance, anything having to
- 4 do with the facility itself.
- 5 Finally, the county retains
- 6 control of future development of the
- 7 remainder of the site, which we know is
- 8 important to the county and the lease
- 9 provides for that.
- Just to give you a brief history
- 11 of the procurement process, the request for
- 12 proposals was issued on March 12th, 2013.
- 13 The responses were received on April 15th
- 14 from four proposers. The best and final
- 15 offers were received at the end of June
- 16 2013.
- We subsequently entered into
- 18 simultaneous negotiations as the deputy
- 19 county exec said with MSG and NEC, and
- 20 Nassau Events Center L.L.C. was selected in
- 21 mid August.
- The term of the lease is 34 years
- 23 with three five year renewal options with
- 24 the renewal options being at the sole option
- 25 of NEC for a total potential term of 49

- 2 years.
- 3 The rent under this lease will be
- 4 based on percentage share of gross revenues
- 5 received by the tenant. Any and all
- 6 revenues received by the tenant, the county
- 7 will obtain a share of, including rent,
- 8 ticket revenues, concessions, suites,
- 9 sponsorships, and naming rights, among
- 10 others.
- 11 The annual rent will be equal to
- 12 the greater of the sum of eight percent of
- 13 all gross revenues received by the tenant
- 14 and 12.75 percent of the parking revenues or
- 15 \$4 million.
- So, as you can see here, what we
- 17 laid out is the Coliseum rent schedule over
- 18 the term of the lease, and this is just of
- 19 the Coliseum itself, \$4 million in year one
- 20 through five. That annual rent escalates by
- 21 ten percent every five years and you can see
- 22 in the final years of 46 to 49, it's over \$9
- 23 million which results in over \$300 million
- 24 in direct revenue to the county over the 49
- 25 year term. That was the Coliseum rent.

- 2 For the plaza rent, it's equal to
- 3 the greater of eight percent of all gross
- 4 revenues received by the tenant or \$400,000
- 5 per year and that, again, escalates by ten
- 6 percent every five years and we laid out the
- 7 schedule there as well. As you can see, if
- 8 the renewal options are exercised in the
- 9 final year, it's close to a million dollars
- 10 per year in rent just on the Coliseum Plaza
- 11 improvements.
- 12 So it's interesting about NEC's
- 13 proposal is that, as I said, on July 31st,
- 14 2015, the Islanders and SMG's leases expire,
- 15 so on August 1, 2015, NEC will come in take
- 16 over the facility and, in addition to the
- 17 county shedding all of those expenses, NEC
- 18 will pay the greater of -- let me start off
- 19 by saying that NEC fully intends and it's
- 20 their goal to have to start construction on
- 21 August 1, 2015.
- In the event that they don't have
- those approvals, they begin paying \$50,000
- 24 per month on day one, on August 1, 2015, or
- 25 five percent of the Coliseum revenues that

- 2 they received from operating the facility if
- 3 they choose to.
- 4 Once the construction period
- 5 begins, NEC will pay \$100,000 per month, 90
- 6 percent for the Coliseum, and \$10,000 per
- 7 month for the Coliseum Plaza improvements.
- 8 As I indicated, on August 1,
- 9 2015, when NEC takes over, they have full
- 10 responsibility for all of the items on this
- 11 slide; for capital expenditures, operation
- 12 and maintenance and utility. They take over
- 13 all the costs and responsibilities for each
- 14 of those.
- The county has no responsibility
- 16 for any capital expenditures which have been
- 17 significant in the past for any of the
- 18 expenditures, operation and maintenance.
- 19 The county has expended significant sums
- 20 under the current lease, and the county will
- 21 shed all of those expenses.
- 22 Under the operation and
- 23 maintenance, NEC assumes responsibility for
- 24 the condition, operation, maintenance,
- 25 repair, insurance and management of the

- 2 Coliseum. And NEC will take over
- 3 responsibility and its sole cost and expense
- 4 for all utilities on August 1st, 2015.
- 5 As was requested in the request
- 6 for proposals for professional sports at the
- 7 facility, NEC has provided in the lease for
- 8 the Islanders to play at least four regular
- 9 season games, two preseason games, two open
- 10 practices and four training camp days at the
- 11 Coliseum for ten years.
- 12 They will enter into a lease with
- 13 an AHL team and permit to play their home
- 14 games at the Coliseum for the first 15 years
- 15 of the lease. There will be at least one
- 16 preseason Brooklyn Nets game at the Coliseum
- 17 for ten years, and they will host one year
- 18 of Yankees coaches clinic annually for ten
- 19 vears.
- 20 For future site development, the
- 21 county retains all development rights and
- 22 can develop any of the remaining acreage in
- 23 conjunction with NEC on mutually agreeable
- 24 terms and conditions, and, if no deal is
- 25 reached after three months of the

Economic/Community Development 9-9-13 2 exclusivity period with NEC, the county has 3 the right to develop any of that acreage. 4 With regard to union labor, NEC 5 has committed to building the Coliseum and 6 the plaza improvements and operating the 7 Coliseum all with union labor. 8 The tenant under this lease will 9 request IDA benefits for this project. They 10 have requested and will request the standard 11 benefits for sales and use tax exemption on 12 the construction materials and the furniture, fixtures and equipment, as well 13 14 as the mortgage recording tax exemption. 15 They will request to maintain the 16 100 percent real estate tax exemption on the 17 Coliseum, currently, the property and the 18 Coliseum, no real estate taxes, and they 19 have requested that that tax exemption 20 continue throughout the term of their lease. 21 And, since there will be vertical 22 construction on the Coliseum Plaza 23 improvements in the form of the restaurants 24 and entertainment amenities, NEC will be

requesting a phased in flexible pilot for

25

- 2 those improvements consistent with the IDA
- 3 policies and benefits for similar IDA
- 4 projects.
- 5 For the environmental risks on
- 6 the site, NEC will pay the cost and expenses
- 7 associated with the removal and remediation
- 8 of asbestos to the extent they disturb it
- 9 during construction. The county is as aware
- 10 that there is asbestos at the facility and
- 11 to the extent that they disturb any of the
- 12 areas where the asbestos is located, they
- 13 will pay all the costs and expenses
- 14 associated with that removal and
- 15 remediation.
- When NEC is constructing the
- 17 Coliseum Plaza improvements surrounding the
- 18 Coliseum, they will be required to remove
- 19 and remediate any hazardous materials they
- 20 find in connection with that construction.
- In the RFP, the county has
- 22 requested the right to use the Coliseum for
- 23 Nassau County events for up to ten days per
- 24 calendar year which is currently
- 25 incorporated into the lease and they will

- 2 only be charged NEC's actual out of pocket
- 3 costs and expenses.
- 4 Under this lease, there will be a
- 5 veteran's memorial constructed on site. It
- 6 will be completed at or prior to the
- 7 completion of the construction for the
- 8 Coliseum renovation as well as the Coliseum
- 9 Plaza improvements at a cost of not less
- 10 than \$1 million.
- 11 That's it for our presentation.
- 12 I think at this time we will turn it over to
- 13 Jim Lester from NEC from Forest City Ratner
- 14 to discuss his aspect of the presentation.
- MR. LESTER: Hi. Thanks for
- 16 having us here today. My name is Jim Lester
- 17 from Forest City. I'm a senior vice
- 18 president of development with Forest City.
- 19 I'm joined here with a few colleagues,
- 20 Rebecca Deloya and Ashley Cotton, both from
- 21 Forest City, Raphaela Patrisic from the
- 22 Blumenfeld Development Group and Rick Leland
- 23 from Fried Frank, they are our land use
- 24 attorneys.
- I'm just going to give you an

- 2 overview of the project. We are extremely
- 3 excited to be here today and about the
- 4 wonderful opportunity the county has given
- 5 to us to redevelop the Coliseum and build a
- 6 complimentary retail and entertainment
- 7 around the Coliseum.
- 8 As we think about our vision for
- 9 the Coliseum, it began with assembling what
- 10 we believe is one of the best teams of
- 11 sports and entertainment. So I'm going to
- 12 talk to you a bit about our team and then
- 13 talk to you about what we think is necessary
- 14 to make the Coliseum itself successful, the
- 15 retail and entertainment development, and
- 16 then a bit about the economic benefits to
- 17 the county.
- We wanted to bring the best of
- 19 Nassau County and it begins with our team.
- 20 So it begins with a group that developed the
- 21 Barclays Center in Brooklyn, Forest City, my
- 22 company and Annexum (phonetic) Sports and
- 23 Entertainment. The Barclays Center is
- 24 currently the number one venue in the
- 25 country in terms of ticket sales and gross

- 2 revenues.
- 3 It was designed on the exterior
- 4 and interior by shop architects and we've
- 5 brought them here to redevelop and redesign
- 6 the outside of the Coliseum and do the
- 7 design for the master plan for the retail.
- 8 I will talk more about that in a bit, but
- 9 the architecture is a key component.
- 10 Additionally, we brought together
- 11 Rock Nation and Live Nation. Live Nation is
- 12 one the largest concert promoters in the
- 13 country. They do over a thousand events in
- 14 the New York Metro area. Rock Nation is
- 15 started by Jay-Z and a menagerie of artists
- 16 from Rhianna to Shakira, they're a full
- 17 service entertainment company.
- In addition, we are working with
- 19 Legends, which is a joint venture between
- 20 the Dallas Cowboys, the New York Yankees,
- 21 and an investment fund started by Dave
- 22 Checkets who is the former CEO of Madison
- 23 Square Garden. They are going to be doing
- 24 the food and beverage in the building and
- 25 also will be a partner in it.

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- 2 As well, Guggenheim Partners,
- 3 they are a financial services company with
- 4 over \$180 billion in assets, and, finally,
- 5 last but not least the Blumenfeld
- 6 Development Group which is a local developer
- 7 here on Long Island.
- The three components, we'll first
- 9 start out with the Coliseum itself. There
- 10 are really three components to the way we
- 11 see the Coliseum. The first is
- 12 architecture. The second is the programing,
- 13 and the third is the fan experience. All of
- 14 them need to come together in our eyes to
- 15 redefine and redevelop the Coliseum.
- It's not enough in our opinion to
- 17 just redevelop the inside. We need to start
- 18 with the outside as well. So here we have
- 19 had shop redefining and rebuilding the
- 20 exterior of the building. 30 million cars
- 21 pass y the site each year and we want them
- 22 all to have a better view.
- In particular, when they drive up
- 24 to the Coliseum, it's important that the
- 25 fans and the artists and everyone who comes,

- 2 see that something new has been done here;
- 3 both on the outside and then coming in to
- 4 the inside.
- 5 To that end, it's important that
- 6 we close during construction. So there's
- 7 been some discussion, "Can you build it
- 8 while it's operating?" We think in order to
- 9 redefine the imagine and the perception, it
- 10 needs to be closed down and rebuilt and
- 11 reopened in a grand way.
- Just moving to the inside, we're
- 13 having a different architecture firm but
- 14 also equally as impressive design the
- 15 interior. They are a national firm with
- over 3,500 employees. They have come up
- 17 with a really great design which is
- 18 reflective of the exterior on the interior.
- 19 So modern finishes. A lot of new lighting
- 20 elements, contrasting colors. You can see
- 21 some elements of the facade in the flooring
- 22 details.
- This is an imagine of the box
- 24 office with new windows, dynamic displays,
- 25 transparency, et cetera, again, blacks and

- 2 whites, colors.
- 3 So here's an imagine of the club
- 4 which is in the current location of the
- 5 Islanders team store, again, modern
- 6 finishes, new lighting, obviously updated
- 7 furniture, et cetera, and new food and
- 8 beverage offerings, by Legends, and then by
- 9 our own Brooklyn Events Center. I will talk
- 10 to you a little bit about those food and
- 11 beverage offerings that we'll provide as
- $12 \quad \text{well.}$
- Here is an imagine of the
- 14 concourse, again, contrasting colors. We
- 15 want to clean up some of the clutter on the
- 16 inside, develop a new pallet for
- 17 sponsorships. Sponsorships are important to
- 18 our economic model. So it's good to have a
- 19 clean backdrop for sponsorships. You can
- 20 see some lighting in the existing ceiling
- 21 alcoves there to redefine the concourse.
- 22 On the inside of the bowl over
- 23 the years a number of seats have been added
- 24 to clutter up the bowl. We want to remove
- 25 those seats and restore the inner

- 2 circulation ring. The capacity of the
- 3 building, they'll be 13,000 fixed seats with
- 4 a floor, we'll be able to go up to events
- 5 having 14,500 seats, which is smaller than
- 6 the current Coliseum. We think that takes
- 7 off some of the pressure on the rest rooms,
- 8 concessions, et cetera.
- 9 In addition, we'll be able to do
- 10 smaller events with theater configuration,
- 11 curtaining configuration all the way down to
- 12 about 4,000. As part of the development, we
- 13 are building a Fillmore theater on the
- 14 outside so we can do even smaller events of
- about 2,000 in a separate facility on the
- 16 outside.
- Obviously we need to update some
- 18 of the systems to improve the efficiency.
- 19 We want to upgrade the back of house areas
- 20 for entertainers. It's important that when
- 21 entertainers, large entertainers come, world
- 22 class entertainers, that they have a first
- 23 class experience as well. So their dressing
- 24 rooms need to be updated, the whole sort of
- 25 back house experience for artists needs to

- 2 be improved.
- 3 Then we are going to build a
- 4 memorial to honor the Nassau County veterans
- 5 commissioned from an artist or architect,
- 6 possibly do a design competition. We have
- 7 reached out to the United Veterans
- 8 Organization to begin the dialogue with
- 9 them.
- The second component of the
- 11 Coliseum itself is the programing. This is
- 12 essential in making it successful. It's
- 13 what brings people there, keeps them coming
- 14 back. We have targeted 300 events for the
- 15 Coliseum and we have secured over 200 events
- 16 already. From concerts to six Islanders
- 17 games, to Nets preseason games, we're going
- 18 to have a minor league hockey team, family
- 19 shows, and then events like the Big Apple
- 20 Circus and Cirque de Soleil in the parking
- 21 lot.
- 22 Through the Barclays Center we
- 23 work with some of the top promoters, really,
- 24 all the top promoters in the country to
- 25 bring the best events to Brooklyn and we

- 2 want to do the same in Nassau.
- 3 We also developed two programing
- 4 platforms, Brooklyn Boxing and Brooklyn
- 5 Basketball, college basketball platforms
- 6 which we also want to bring out to the
- 7 Coliseum here. We did that from the ground
- 8 up and we later will also talk about that.
- 9 But they really put Brooklyn on the map and
- 10 we've gotten commitments from both
- 11 organizations in the NCAA to play games and
- 12 do events out here as well.
- Then, once people come here, both
- 14 for the architecture and for the programing,
- 15 we want them to have a great experience and
- 16 keep coming back. So that happens in a
- 17 couple of ways. That happens through having
- 18 staff and employees that are informed and
- 19 trained, so we want everyone to go through
- 20 Disney training to greet every patron with a
- 21 smile and direct them as they need.
- Then we want them to have a great
- 23 experience of culinary food and beverage
- 24 experience that is also as good as any place
- 25 in the country. At the Barclays Center we

Economic/Community Development 9-9-13 2 were able to bring in a lot of local food 3 and beverage providers into the Coliseum and we seek to do the same thing here. With our 4 5 partner, Legends, who has recently been 6 awarded a number of venues, we think we can 7 really redefine the culinary experience. 8 On the outside of the building we 9 want to make it a retail and entertainment 10 destination. So we are proposing about 11 150,000 square feet of retail development 12 with a Fillmore theater. Currently it's 13 designed around an open plaza so it's 14 primarily dining. 60,000 square feet of dining including a food bizarre, 25,000 15 16 square feet of bowling, 60,000 square foot movie theatre which is 10 to 12 screens, 17 18 there is the Fillmore theatre that I 19 mentioned which is about 2,800, and the new 20 performance lawn, and that's really just 21 meant to be an amenity for people who are 22 coming to the event and you can do digital 23 opera, things, like that. It also helps 24 with traffic for people coming early and 25 leaving later.

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2	You can see here how it's laid
3	out. This is north here. You have the
4	movie theater, the bowling, the Fillmore,
5	some restaurants, and then restaurants along
6	the back side here. Again, we're just
7	we're not building on any of the area that's
8	parking, so it's just on the Coliseum Plaza.
9	Forest City and Blumenfeld both
10	have a lot of experience in this type of
11	entertainment type of retail. So, in
12	Westchester, you can see how we combined
13	architecture with a number of tenants
14	including dining tenants. On 42nd Street we
15	did a Madam Tussauds and a movie theatre
16	that's AMC's highest grossing theatre in its
17	chain. Obviously the Blumenfeld's Tanger
18	Outlets. So we have a lot of experience and
19	we think that we can really do something
20	great with the outside here on the plaza.
21	Finally I will just touch on some
22	of our calculations of the benefits to the
23	county. Obviously the county has done their
24	own calculations but I think one of the
25	things that was appealing obviously was no

- 2 county cash outlay. We have absorbed the
- 3 operation and maintenance responsibilities.
- 4 Also the cap X responsibilities, and it
- 5 generates \$9.6 billion over 30 years in the
- 6 county alone, and \$11 billion in the state,
- 7 and \$500 million in rent and sales taxes
- 8 over 30 years.
- 9 On an ongoing basis, it creates
- 10 2,700 jobs in the county. Ultimate, we
- 11 really do feel it's a win win, and we are
- 12 tremendously excited. So we think it's
- 13 really going to be great.
- 14 CHAIRWOMAN FORD: Thank you very
- 15 much for your presentation and the time
- 16 today to speak with us about this. I have
- 17 to say that I've had the opportunity. I
- 18 worked down in the area right by the
- 19 Barclays Center. I had worked in the area
- 20 in the 70s and in the 80s and actually in
- 21 the 90s, so to see, and I just recently was
- 22 on Flatbush Avenue and to see the Barclays
- 23 Center and to see the transformation of that
- 24 area of Brooklyn as a result, I believe for
- 25 the development, and for the Barclays Center

- 2 that you built, it's really remarkable. It
- 3 really is beautiful. The streets look even
- 4 better. I noticed a lot of changes in some
- 5 of the stores and a lot of the food
- 6 establishments that are there. So it's a
- 7 big change from the 70s to today.
- I thank you very much and I think
- 9 you brought a lot of energy and excitement
- 10 into that area of Brooklyn.
- I just have a few questions and
- 12 then I'm sure everybody here has a lot to
- 13 say and a lot of questions to ask.
- 14 First my question, and I know you
- 15 said you are going to take over the cost of
- 16 the building and the future costs of
- 17 basically the utilities and so forth for the
- 18 Coliseum, but Deputy County Executive Rob
- 19 Walker, how much does the Coliseum cost the
- 20 county now?
- 21 DEPUTY COUNTY EXECUTIVE WALKER:
- 22 Too much. It changes yearly now,
- 23 unfortunately now, because of the age of the
- 24 Coliseum. Just within the last two years,
- 25 the capital improvements, it's a negative.

- 2 We lose money each year because of the
- 3 capital. We are required to replace several
- 4 of the seats. If anyone has been there
- 5 recently you see new seats along the lower
- 6 level of the bowl. That cost over \$2
- 7 million just the seats we are currently
- 8 replacing. And to continue having the
- 9 Islander games played there, we are required
- 10 to meet NHL standards in the ice, so we have
- 11 DPW personnel working pretty much daily at
- 12 the site replacing, fixing, to make sure all
- of the systems can actually make ice.
- 14 Again, it's very difficult.
- So last year alone probably
- 16 upwards of up to two to \$4 million in costs
- 17 just with the minimal repairs. Obviously we
- 18 don't want to waste the county's money. So
- 19 we've been managing knowing we're trying to
- 20 go forward in conjunction with working with
- 21 NEC and the current SMG and the Islanders to
- 22 spend the money that we "need" to spend and
- 23 not that they just want to have some glitz
- 24 and glamour for the next show that's taking
- 25 place.

- 2 So we're continuing to monitor
- 3 that, but right now we're in a losing
- 4 proposition in the facility or just breaking
- 5 even. It's been very difficult. As you
- 6 continue to go on, less and less people
- 7 obviously want to participate in events. We
- 8 roughly average about 800,000 attendees to
- 9 the Coliseum on a given year, 880,000.
- 10 We're just looking in the neighborhood of
- 11 over a million, from 100 something events to
- 12 200 events that are already planned, so
- 13 we're really creating some good optimism for
- 14 going there, but, right now, we're in a
- 15 losing proposition of what it costs.
- 16 CHAIRWOMAN FORD: We were
- 17 critical, I guess, of the revenue that we do
- 18 get from the concessions currently at the
- 19 Coliseum with SMG. What is the difference
- 20 from what we are getting now as to what we
- 21 will be getting with this?
- 22 DEPUTY COUNTY EXECUTIVE WALKER:
- 23 It's significant because now we will share
- 24 pretty much in everything that's going on.
- 25 The minimum rent obviously was first placed,

- 2 the minimum rent as Josh mentioned, the
- 3 starting point the first year, \$4 million,
- 4 the minimum rent based, and then it could go
- 5 up based on the eight percent, whatever is
- 6 higher, the eight percent of all the naming
- 7 rights, sponsorships, concessions, anything
- 8 that's sold plus a 12.75 percent in the
- 9 parking. It's significant. The parking
- 10 remains the same that we currently have, but
- 11 now we are sharing. The upside for us is
- 12 drastic because we're sharing in all those
- 13 other revenue opportunities that beforehand
- 14 as we currently stand we're not. Just based
- 15 pretty much on the sales, the ticket tax,
- 16 and a very incidental amount of dollars that
- 17 are coming in.
- 18 CHAIRWOMAN FORD: We are excited
- 19 about this proposal, I guess I'll say I am,
- 20 but when we look at the promise of jobs, and
- 21 I know that -- and I'm happy to hear that it
- 22 will be labor unions that will be
- 23 constructing the Coliseum, and, as you move
- 24 forward to the permanent employees that will
- 25 be working at the newly renovated Coliseum,

- 2 where do you plan on getting your pool of
- 3 employees from, will you be hiring locally
- 4 or will you be seeking outside of -- we are
- 5 hoping that you are not seeking outside of
- 6 Nassau County?
- 7 MR. LESTER: I think the plan is
- 8 to hire as many local people as possible at
- 9 the Barclays Center. We tried to hire as
- 10 many local people as possible, and I think
- 11 we hired 80 percent from Brooklyn, so that's
- 12 the goal, to try to hit something like that.
- 13 And then do areas right around the Coliseum
- 14 so just locally from the county and then
- 15 areas right around the Coliseum so the
- 16 commute is short, things like that.
- 17 CHAIRWOMAN FORD: Because I quess
- 18 those who live in an area where all this
- 19 construction and renovated Coliseum will be,
- 20 that at least the benefit for them will be,
- 21 as they put up with it, they can benefit by
- 22 having jobs from the Coliseum.
- 23 Transportation. For me, it's
- 24 very key that we're able to get people to
- 25 the Coliseum and, a lot of people, of

Economic/Community Development 9-9-13 2 course, in Long Island like to drive but we 3 are trying to move them out of their cars 4 and into buses and trains. 5 What is the anticipation on the 6 part of the Forest City Ratner group to see 7 what type of improvements there could be to 8 transportation and how are you planning on 9 moving the people within the campus, so to 10 speak, not only to the Coliseum, and are you 11 planning on tying Hofstra University into 12 this, as well as Nassau Community College 13 and hopefully Museum Row? 14 DEPUTY COUNTY EXECUTIVE WALKER: 15 Well, we've actually started looking at, and 16 Sean Sallie, who has done a tremendous job, 17 he was part of the RFP committee, and one of the reasons why the county executive wanted 18 19 him involved because of his understanding 20 with planning and couldn't have brought more 21 to the table than somebody that we have on 22 our workforce and we are very fortunate to 23 have him. He got married literally as we 24 were making the selection. We told his wife

we are not letting him leave. He has to

25

Economic/Community Development 9-9-13 2 stay here. We were trying to Fed Ex him all 3 the materials, but he came back and survived 4 the honeymoon, he's still married, but we are fortunate to him during this process. 5 6 CHAIRWOMAN FORD: Congratulations, 7 by the way. 8 DEPUTY COUNTY EXECUTIVE WALKER: 9 So, as we move forward with the federal 10 transportation, and I say federal because 11 the money was received due to the work of 12 Congress Woman McCarthy who has been a very 13 big supporter of obviously moving the 14 transportational alternatives and we've 15 taken this and Sean has spearheaded that 16 effort as well in utilizing those dollars and how we can move people and pretty much 17 18 looking at a bus rapid transit system 19 working in conjunction with Renaissance 20 Development, what they're trying to tie in 21 with their downtown development process, but 22 moving people in and around the whole entire 23 Hub area, utilizing the colleges and we are 24 pretty close to finalizing that traffic 25 "concept" and then we will be will be moving

- 2 forward.
- 3 We had had several meetings with
- 4 the stakeholders and community groups and
- 5 make that plan, approve that plan, and then
- 6 send that to the feds so hopefully we can
- 7 get some dollars to help with the
- 8 transportation. Obviously we will have to
- 9 go through the process with the Town of
- 10 Hempstead critical process in which the site
- 11 plan will be sent to them for their
- 12 approval, and if they're going to require
- 13 any type of transportation mitigation, we
- 14 all then have to look at what those
- 15 mitigations will be.
- We believe it will not be
- 17 significant only because they approved their
- 18 last Mitchell Field mixed use development
- 19 plan which was over about three million
- 20 square feet of development. And we are
- 21 talking about 150,000 square feet of
- 22 development, so there wouldn't really be any
- 23 need for critical -- other than we know
- 24 there is traffic now, and we know when you
- 25 go to a major event there's some traffic and

- 2 things of that nature, but we all want to
- 3 work together to deal with the flow and the
- 4 movement, so that will be a joint working
- 5 relationship with the county and NEC on how
- 6 we do things.
- 7 But pretty much dealing with it
- 8 with the contractors, there is no language
- 9 that says they are required to do anything,
- 10 it's unknown, and we will work with them on
- 11 that as we go forward.
- 12 CHAIRWOMAN FORD: I urge you for
- 13 public transportation, especially around the
- 14 Coliseum and within that so that we can keep
- 15 people out of their cars as much as
- 16 possible.
- 17 My other concern would also be in
- 18 terms of bringing in --
- MR. SALLIE: Sean Sallie, Nassau
- 20 County Department of Public Works.
- Just to add to what Mr. Walker
- 22 was saying, the Town of Hempstead Mitchell
- 23 Field mixed use zone does have pretty
- 24 stringent standards in terms of bringing in
- 25 walkability and conductivity to the existing

- 2 land uses in that area. So that's sort of
- 3 baked into the zoning district and that will
- 4 be a requirement that the proposer, NEC,
- 5 would have to adhere to, would have to
- 6 submit a conceptual site plan or master plan
- 7 application to the Town of Hempstead Town
- 8 Board where all of the pieces of the puzzle
- 9 would have to be sort of shown and then a
- 10 formal site plan application where all of
- 11 those requirements of the zone will have to
- 12 be vetted.
- 13 CHAIRWOMAN FORD: And especially
- 14 since Mr. Ratner at the presentation at the
- 15 Coliseum did comment that he did meet with
- 16 Dr. Rabinowitz from Hofstra University and
- 17 he would like to make the Coliseum into a
- 18 college type of town for the Hofstra
- 19 students and I would also guess for Nassau
- 20 Community College students as well. So
- 21 public transportation or the availability of
- 22 buses or Rapid Transit would probably be
- 23 best for the students especially so that
- 24 they don't have to keep driving back and
- 25 forth.

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- 2 My other concern would be with
- 3 the water usage. My big concern was water
- 4 usage to the Lloyd Aquifer and things that
- 5 can be detrimental to our water supply.
- 6 This was something that I was very very
- 7 concerned with even under the Lighthouse
- 8 Development, although I did support it at
- 9 that time, my big concern was water usage
- 10 and what would it do, so my question then to
- 11 you is, I know that United Water, not
- 12 plugging them, but I just know that they
- 13 happen to have technology for grade water
- 14 technology. So I want to know, and I know
- 15 this group is planning on doing green
- 16 buildings, LED buildings, but my concern
- 17 would be for the water.
- What efforts are you going to
- 19 make to try to minimize the use or the waste
- 20 of water with this Coliseum?
- MR. LESTER: Obviously through
- 22 the renovation we want to increase the
- 23 efficiency generally. One of the things we
- 24 did at the Barclays Center was waterless
- 25 urinals so it decreases water usage by 46

- 2 percent. I think we looked at it initially
- 3 here, so it seems feasible and it would be
- 4 one of the sustainable elements that we
- 5 would try to incorporate into the Coliseum.
- As we go through the initial
- 7 design and planning, we obviously would look
- 8 at other ways to increase it but it's
- 9 something that I think should be doable
- 10 pretty easily.
- 11 CHAIRWOMAN FORD: I thank you
- 12 very much. I think that's it for me. I
- 13 know we have questions from the legislators
- 14 but I know Legislator Nicolello would like
- 15 to start.
- 16 LEGISLATOR NICOLELLO: Thank you,
- 17 Chairwoman Ford, and thank you, gentleman,
- 18 for coming and making this presentation to
- 19 us today.
- The lease term begins August 1st,
- 21 2015, and I would assume the development
- 22 group would want to be in a position at that
- 23 point to put a shovel in the ground and get
- 24 going on this thing.
- 25 It seems like it's a long long

Economic/Community Development 9-9-13 2 way away, 13 months, it's actually close to 3 two years. But could you just explain some 4 of the things that have to be done before 5 August 1, 2015 to put the project into a 6 position that you could hit the ground 7 running? 8 MR. LESTER: Sure. There's 9 actually quite a lot that needs to be done 10 and the way our development company works is 11 that we really invest a lot of time in the 12 predevelopment so that when the construction 13 period comes, we are ready to build, we can 14 build smoothly and quickly, and complete the 15 construction really as quickly as possible. 16 There are a number of things that 17 are happening simultaneously. One is 18 obviously the site plan approvals through 19 the Town of Hempstead. Additionally we need 20 to design both the Coliseum and the retail 21 portions. So they go through several phases 22 of design, we'll design concept schematic 23 design, development and construction 24 documents. And each point taking a pause to

price it out, look at the cost, make sure

25

- 2 it's in line. And then we would want to
- 3 negotiate a guaranteed maximum price
- 4 contract with a construction provider,
- 5 probably Hunt Construction who built the
- 6 Barclays Center for us.
- 7 At the same time, we need to be
- 8 out there, we need to be out there with the
- 9 sale of the naming rights, so we have
- 10 committed to keeping our Nassau Veterans
- 11 Memorial Coliseum in the name but we do want
- 12 to sell naming rights to the Coliseum and
- 13 possibly to the plaza together with it.
- 14 It's an important revenue stream for us and
- 15 I think with county's eight percent to the
- 16 county as well. Then, once we sell the
- 17 naming rights, there are a number of other
- 18 sponsorships that we would sell inside the
- 19 building. Those sponsorships are important
- 20 in securing our financing, so this all
- 21 leading up to closing on financing as well.
- 22 So we want to secure as much sort
- 23 of contractual income as possible. So,
- 24 again, those sale efforts would be ongoing.
- 25 On the retail side, we would be developing

- 2 the master plan first, then each of the
- 3 individual buildings, designing the
- 4 Fillmore, the movie theater, working with
- 5 the tenant, doing as much pre-leasing as
- 6 possible. Also, formalizing the event
- 7 booking commitments and staffing up the
- 8 organizations so we will be ready to go and
- 9 can hit the ground running. So there really
- 10 is a lot to do actually.
- 11 LEGISLATOR NICOLELLO: So 23
- 12 months seems like a long time, but from what
- 13 you're describing, it's really a very short
- 14 window to get this thing up and running and
- 15 in a position in which you want to move
- 16 forward on August 1st, 2015?
- 17 MR. LESTER: Definitely. And I
- 18 would say from the day we receive the RFP,
- 19 if we were fortunate to win it and move
- 20 forward, it would just be nonstop until we
- 21 open.
- 22 LEGISLATOR NICOLELLO: You said
- 23 site plan review from the Town of Hempstead,
- 24 correct?
- MR. LESTER: Correct.

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- 2 LEGISLATOR NICOLELLO: Also I
- 3 assume you are going before the IDA of
- 4 Nassau County?
- 5 MR. LESTER: Yes. I didn't
- 6 mentioned that. But we need to go back to
- 7 the IDA to formalize the benefits we talked
- 8 about through the lead structure.
- 9 LEGISLATOR NICOLELLO: So you
- 10 have the governmental aspects, the naming
- 11 right aspects, the various desire to put the
- 12 retail components into place, and so it's a
- 13 very aggressive timetable if you're going to
- 14 get up and running by August 1st, 2015?
- 15 MR. LESTER: Yes. I think it's
- 16 the appropriate amount of time. A year
- 17 sooner or earlier would be really
- 18 challenging for us.
- 19 LEGISLATOR NICOLELLO: In terms
- 20 of the finance of this, for us to evaluate
- 21 it in a vacuum, it's kind of difficult.
- 22 But, Mr. Meyer, your law firm negotiates
- 23 these types of agreements with the
- 24 municipalities and operation of arenas and
- 25 things of that nature?

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- 2 MR. MEYER: Yes, that's correct.
- 3 We do this type of work around the country
- 4 and representing municipalities. The last
- 5 one we just did was a ballpark just north of
- 6 here.
- 7 LEGISLATOR NICOLELLO: Where was
- 8 that?
- 9 MR. MEYER: In Rockland County, a
- 10 minor league ballpark.
- 11 LEGISLATOR NICOLELLO: Any other
- 12 venues or locations?
- MR. MEYER: No. We would
- 14 represent municipalities in any municipal
- 15 infrastructure project, golf courses, water,
- 16 wastewater, solid waste, any municipal
- infrastructure projects along those lines.
- 18 LEGISLATOR NICOLELLO: In terms
- 19 of your experience, have you seen an
- 20 agreement as beneficial to a municipality
- 21 from a standpoint as this one?
- MR. MEYER: No. It's hard to
- 23 compare against this one really because of
- 24 the process and because of the simultaneous
- 25 negotiation process, you know, it's not an

- 2 easy process. It was one day on, every
- 3 other day with each proposer but the
- 4 municipality maintains the leverage under
- 5 that scenario if you do -- when you do,
- 6 which we see in most of our procurement
- 7 processes, that you select a proposer, and
- 8 many times it goes to that legislature and
- 9 is then -- the proposer is selected, and
- 10 then you go and negotiate for that period of
- 11 time. You've lost the leverage if you are
- 12 four to six months down the line and that
- 13 proposer knows that and it knows you are not
- 14 going to now turn around and go back.
- 15 So it was simultaneous
- 16 negotiation process that --
- 17 LEGISLATOR NICOLELLO: That was a
- 18 great idea. I think we're probably
- 19 unanimous on that. It was really a
- 20 brilliant idea as to how to approach this.
- 21 With respect to the finances you
- 22 mentioned that as of August 1, 2015, the
- 23 developer takes over, NEC takes over the
- 24 expenses with respect to the operation and
- 25 maintenance of the Coliseum property.

- What about under the MSG
- 3 proposal, was there something similar under
- 4 their proposal, were they taking over
- 5 complete operation, maintenance, costs?
- 6 MR. MEYER: Yes, under their
- 7 proposal, they were coming in and they would
- 8 take over basically management of the
- 9 facility and the county would be covering
- 10 certain of those expenses. Under Madison
- 11 Square Garden proposal, they were not
- 12 actually taking over full cost and expenses
- 13 and operation and maintenance and repair and
- 14 management until their construction
- 15 commencement date.
- Not until they had all their
- 17 approvals and they were ready to move
- 18 forward with construction would they take
- 19 over 100 percent at their sole cost and
- 20 expense.
- 21 LEGISLATOR NICOLELLO: What about
- 22 during this construction phase, as you
- 23 indicated before, there's going to be some
- 24 form of rent paid during that period,
- 25 correct?

- 2 MR. MEYER: Correct.
- 3 LEGISLATOR NICOLELLO: Under the
- 4 MSG proposal, was there any rent being paid
- 5 during the construction phase?
- 6 MR. MEYER: No. And as I said,
- 7 under the NEC lease, \$50,000 during the
- 8 approvals period, and \$100,000 during the
- 9 construction period. Under the MSG
- 10 proposal, they were not proposing any rent
- 11 throughout their approval or construction
- 12 period.
- What they were proposing was to
- 14 pay, prepay 50 percent of their minimum
- 15 annual rent, 1.5 million which, I believe as
- 16 of August 1, 2015 that would sit there and
- 17 it was just a prepayment of rent at that
- 18 time, but there's no actual rent in the form
- 19 of the monthly rent that's being considered
- 20 here.
- 21 LEGISLATOR NICOLELLO: The
- 22 guaranteed rent under the NEC for both the
- 23 Coliseum property once construction is
- 24 completed and the plaza is \$4.4 million a
- 25 year?

- MR. MEYER: That's correct, the
- 3 Coliseum and the Coliseum Plaza
- 4 improvements. Correct.
- 5 LEGISLATOR NICOLELLO: The
- 6 guaranteed rent under the MSG proposal was
- 7 what?
- MR. MEYER: And the fact that it
- 9 escalates.
- 10 LEGISLATOR NICOLELLO: Right.
- 11 But the MSG proposal was, what was their
- 12 proposal in terms of the quaranteed rent?
- MR. MEYER: The guaranteed rent
- 14 was \$3 million a year. And it's only on the
- 15 Coliseum itself and not on the Coliseum
- 16 Plaza improvements.
- 17 LEGISLATOR NICOLELLO: They had
- 18 proposed I believe a percentage of ticket
- 19 sales?
- MR. MEYER: Under MSG?
- LEGISLATOR NICOLELLO: Yes.
- MR. MEYER: They're actually
- 23 proposing \$1.50 per ticket for their --
- 24 towards their minimum annual rent.
- 25 LEGISLATOR NICOLELLO: And in

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- 2 terms of reaching the numbers that we're
- 3 talking about with NEC, how much tickets
- 4 events would they have to hold a year?
- 5 MR. MEYER: 1.7 million tickets
- 6 in that first in order to meet that same
- 7 minimum rent.
- 8 LEGISLATOR NICOLELLO: Do you
- 9 have an idea over the last ten years what
- 10 the number of ticket sales have been for
- 11 that time period?
- MR. MEYER: Approximately 800,000
- 13 to one million tickets.
- 14 LEGISLATOR NICOLELLO: They would
- 15 be doing this without the Islanders playing
- 16 40 home games?
- MR. MEYER: That's correct.
- 18 LEGISLATOR NICOLELLO: You
- 19 mentioned the escalation. The escalation
- 20 under the NEC proposal is 10 percent after a
- 21 certain period of time?
- MR. MEYER: Every five years.
- 23 Ten percent every five years.
- LEGISLATOR NICOLELLO: Tell me,
- 25 somebody gave me this number, but tell me

- 2 what the difference over the course of the
- 3 lease would be under the NEC and MSG
- 4 proposals in terms of the money coming to
- 5 the county.
- 6 MR. MEYER: Over 49 years, if you
- 7 want to try to compare apples to apples on
- 8 that then it's over \$300 million over the
- 9 term of the NEC lease and approximately 180
- 10 million for 49 years under the MSG lease.
- 11 The MSG lease was a 40 year lease with four
- 12 or five year renewals. So a little bit
- 13 different terms, but if you want to compare
- 14 apples to apples and do 49 years because the
- 15 NEC lease is 49 years, it would be
- 16 approximately 300 to 180 million.
- 17 MR. LESTER: And just to give you
- 18 one other point along those lines is, if you
- 19 -- on one of our slides we had the Coliseum,
- 20 the annual Coliseum just rent, the annual
- 21 rent just on the Coliseum itself, where in
- 22 years 16 through 20 it was 5.324 million is
- 23 the annual rent for NEC. And under the MSG
- 24 lease, the rent that they were paying in the
- 25 final years, years 55 through 60 would be

- 2 less than what was being paid in year 16
- 3 under the NEC lease. So that was
- 4 approximately 5.1 million and MSG would
- 5 guarantee under a lease, that was in year
- 6 16. In the MSG lease, it was year 55 to 60.
- 7 LEGISLATOR NICOLELLO: Thank you.
- 8 With respect to the exclusivity
- 9 period, there's a three month period in
- 10 which NEC has exclusive rights to negotiate
- development of part of the property?
- MR. MEYER: That's correct.
- 13 LEGISLATOR NICOLELLO: Is Monti
- 14 going to be involved in that? I know that
- 15 he had been brought in to oversee the
- 16 development of the entire property. How is
- 17 that going to work?
- DEPUTY COUNTY EXECUTIVE WALKER:
- 19 I just want to go through one more thing,
- 20 Mr. Nicolello. We had both KPMG and also
- 21 PFM look at this -- both of these leases
- 22 from a financial component and I think we
- 23 have provided some data to you and just in
- 24 the difference between the two proposals. I
- 25 think MSG did a great job, great proposal as

- 2 well as obviously NEC. The dollars just in
- 3 the report, PFM's report, \$333 million, \$334
- 4 million over the 49 year period compared to
- 5 178 by MSG. And that's just for the
- 6 Coliseum. The one difference also during
- 7 that process is NEC agreed to pay taxes,
- 8 obviously they will go forth to the IDA with
- 9 a pilot for the plaza development, but they
- 10 agreed to pay taxes over, again, enter a
- 11 pilot and then whatever the taxes are going
- 12 to be they're going to be.
- Where the MSG model did not
- 14 actually require that it be 100 percent
- 15 exempt for the plaza and Coliseum
- 16 improvements which is a big difference for
- 17 the school district and the other
- 18 municipalities in the area. They obviously
- 19 will now share in that economic benefit.
- But the reason why the three
- 21 month exclusivity was proposed, the MSG
- 22 model, they actually wanted to have 100
- 23 percent development rights for the remainder
- 24 of the property at their sole discretion.
- 25 In this case, if something great could or

- 2 would occur that, for whatever would happen,
- 3 they get a phone call that I just used --
- 4 the Yankees or Mets want to build a minor
- 5 league ballpark in the hypothetically
- 6 speaking, in the parking lot, why would we
- 7 not want to go ahead and do something like
- 8 that, if this legislature, because it will
- 9 have to come back to this legislature anyway
- 10 in a lease agreement and for payment, to go
- 11 ahead and offer the opportunity. So that's
- 12 why that three months is there.
- We've recently met with
- 14 Renaissance and Don Monti and we look
- 15 forward to working with him and NEC going
- 16 through with the remainder of development,
- if there is going to be development and when
- 18 that would be. Who knows? And, again, that
- 19 will be subject to again this legislature
- 20 and the Town of Hempstead and everybody else
- 21 moving forward, but it would be a
- 22 partnership with us and them.
- 23 At the end of the day, really,
- 24 who owns it is the county and the
- 25 legislature in terms of approving any type

- 2 of subsequent lease. The important part is
- 3 the town of Hempstead component, when you
- 4 mentioned timelines, 23 months, the Town of
- 5 Hempstead, to get approval, they obviously
- 6 are going to be the final arbiter in how
- 7 much space is going to be available
- 8 immediately for any future development, if
- 9 any. There may not be. They may say you
- 10 have to use all 77 acres for this
- 11 development and, then, we've worked with Don
- 12 and many people in this room, Legislator
- 13 Troiano, whose district, and I do want to
- 14 apologize, by the way, that you did not
- 15 receive notice for that meeting and we're
- 16 going to have that planning OSPAC meeting
- 17 again on the 12th, which I hope everyone has
- 18 received that information, so I apologize.
- 19 You can blame me because I blame every one
- 20 else. I will take the blame there. We
- 21 apologize, but we're working through that to
- 22 see in there are dollars available from the
- 23 state for a parking garage and things of
- 24 that nature.
- But this deal is on its own, it's

- 2 77 acres. That's what we went to the
- 3 planning commission, OSPAC, for. That's why
- 4 we're here with you and we've worked with
- 5 this legislature and everyone else going
- 6 forward for the future development if and
- 7 when that time comes.
- 8 LEGISLATOR NICOLELLO: You
- 9 touched on parking. I just want to talk
- 10 about that real briefly.
- 11 Putting aside the possibility of
- 12 a garage, is there sufficient parking on the
- 13 property as it exists now for all of the
- 14 designed uses?
- 15 DEPUTY COUNTY EXECUTIVE WALKER:
- 16 Yes. We are very comfortable, yes. That
- 17 being said again, as I go back, and why the
- 18 timing is so important, is the final arbiter
- 19 is going to be the Town of Hempstead. We
- 20 believe it fits well within the zone and the
- 21 use, obviously downsizing the area from
- 22 16,000 seats to 13,000, that opens the
- 23 ability up, but, again, we're going to let
- 24 them do what they are required to do. We
- 25 believe it does handle and it does fit, but

- 2 let them do what they need to do the right
- 3 way and then we move forward.
- 4 LEGISLATOR NICOLELLO: During the
- 5 construction phase, there will be
- 6 consideration given to the surrounding
- 7 neighborhood to the best extent possible and
- 8 effects are mitigated?
- 9 DEPUTY COUNTY EXECUTIVE WALKER:
- 10 100 percent. The county executive has
- 11 already started to reach out to some of the
- 12 civic organizations in the area. As I
- 13 mentioned before with Mr. Ratner, and if
- 14 anyone was fortunate enough to meet Ashley
- 15 Cotton, who was introduced before, they just
- 16 really would -- they love working with
- 17 people and they listen to what people's
- 18 concerns are.
- 19 From the minute that they were
- 20 selected, they went to the ground working,
- 21 reaching out to all of you, local civic
- 22 associations, the UVO as was mentioned
- 23 before, to start building up, not only
- 24 support but to really take into account what
- 25 people see. That's what they did in

- 2 Brooklyn. They worked very well in
- 3 Brooklyn, and judging just by the MTV music
- 4 awards, everyone is on TV and it was great.
- 5 It was something, a nice thing to have. And
- 6 to desire any one of you call them, they
- 7 will get back to you, if not, come see you
- 8 directly.
- 9 LEGISLATOR NICOLELLO: Thank you.
- 10 I'm as excited as Legislator Ford about this
- 11 project. In my opinion, it's the best
- 12 proposal we have had in my entire time here,
- 13 I think for the last two decades we have
- 14 been looking at this.
- I have one comment though about
- 16 the design. To the extent you can do this
- 17 within the same footprint, those concourses
- 18 at the Coliseum are very tight when there
- 19 are people leaving events, during halftime.
- 20 To the extent that your design team can do
- 21 something to widen them to create more space
- 22 for people I think it would be beneficial to
- 23 all.
- MR. LESTER: Yes. We have heard
- 25 that that is one of the major complaints of

- 2 that in facility. So that was part of some
- 3 of the thinking of restoring the inner
- 4 concourse inside the bowl to alleviate some
- 5 of the stress on the outside, but we will
- 6 continue to look at it.
- 7 CHAIRWOMAN FORD: Thank you. I
- 8 have to say that Rich and I do think alike
- 9 and that was going to be one of my comments
- 10 even about the concourse.
- 11 You have generated a lot of
- 12 discussion amongst the residents here in
- 13 Nassau County, believe it or not, and I have
- 14 actually received phone calls and people
- 15 have stopped me in the street to discuss
- 16 these plans with Mr. Ratner and what he
- 17 wants to do.
- One of the interesting things as
- 19 Rich talked about, I should say Legislator
- 20 Nicolello, with the concourse, I guess
- 21 people want to know about how you're going
- 22 to set it up. I quess one of their
- 23 suggestions would be that the sections each
- 24 have their own basic concession stands and
- 25 amenities such as the bathrooms, which would

- 2 then cut down the number of people that are
- 3 walking through the Coliseum trying to find
- 4 their seats, that if everybody knows in
- 5 their section that the bathrooms and the
- 6 concessions are right there, that people
- 7 know that they can stay within their own
- 8 area rather than walking all around all of
- 9 the concourses of the Coliseum, sort of
- 10 like, somebody said, the Prudential Center.
- 11 So I'm just throwing it out there on behalf
- 12 of one of my residents.
- 13 Legislator Kopel.
- 14 LEGISLATOR KOPEL: Thank you. I
- 15 have only a few questions. I guess I will
- 16 direct them to you Rob, since I know you
- 17 best. You can direct them to others as you
- 18 see fit.
- 19 Forgive me if I'm going over some
- 20 ground that you may have covered because
- 21 there is a lot to absorb here. It's a
- 22 single purpose entity, NEC, right?
- MR. LESTER: Yes.
- 24 LEGISLATOR KOPEL: It's I guess
- 25 -- not legally, but it is informally we'll

- 2 say a joint venture of the various partners
- 3 in this.
- Now, is this going to be -- is
- 5 there any capitalization requirement,
- 6 Capitalization requirement going in for NEC?
- 7 DEPUTY COUNTY EXECUTIVE WALKER:
- 8 In what regard?
- 9 LEGISLATOR KOPEL: Are you going
- 10 to capitalize the entity going into this
- 11 venture to a certain extent or do it as --
- 12 is there any minimum capital commitment
- 13 required by the partners?
- 14 MR. LESTER: Typically we start
- 15 ramping up our predevelopment activities and
- 16 continue to fund them through the
- 17 partnership and then at the time of closing,
- 18 all of the money is invested through the
- 19 commencement of construction so you
- 20 obviously don't want to have a project that
- 21 isn't fully capitalized when you're starting
- 22 out. So we have the loan closed, all the
- 23 equity would be invested at that time to the
- 24 extent it hasn't been used.
- 25 LEGISLATOR KOPEL: You'll just

- 2 kind of accrue whatever expenses you are
- 3 doing until that point?
- 4 MR. LESTER: Well, we pay them
- 5 currently as we go along.
- 6 LEGISLATOR KOPEL: Right. Now,
- 7 is there going to be any contingencies for
- 8 financing in this contract?
- 9 MR. LESTER: Yes. There is a
- 10 financing contingency. However, we look at
- 11 the projects, I guess, Rob, I can answer
- 12 that. We look at the retail and the
- 13 Coliseum somewhat differently.
- 14 The Coliseum itself, the revenues
- 15 are what the financing is based on. We've
- 16 gotten a letter from Goldman Saks expressing
- 17 high confidence in the ability to do it, in
- 18 our ability to even finance it. It's
- 19 possible they may finance it internally
- themselves.
- 21 Then, on the retail, it's a
- 22 typical project for Forest City. Our
- 23 projects are all special purpose entities
- 24 like this, so we do about a billion dollars
- 25 of financing each year. We manage about \$12

- 2 billion of total financings.
- 3 LEGISLATOR KOPEL: I get that
- 4 there is a real good shot you will get the
- 5 financing. What is the contingency period?
- 6 You said there was a financing contingency.
- 7 MR. LESTER: Essentially, if
- 8 something happens, and we can't get the
- 9 financing --
- 10 LEGISLATOR KOPEL: What I'm
- 11 asking is, at what point do we know that?
- 12 In other words, at what point does this deal
- 13 become firm?
- 14 MR. MEYER: It's for commencement
- 15 of construction. They have a financing
- 16 contingency. So if they cannot obtain their
- 17 financing, then they wouldn't be required to
- 18 move forward with construction. We've had
- 19 PFM as well as KPMG review their finances,
- 20 and, in addition to the letters from Goldman
- 21 Saks, and Guggenheim, they have confidence
- 22 that --
- 23 LEGISLATOR KOPEL: Under current
- 24 market conditions, are the partners to the
- 25 entity required to guarantee the financing

- 2 pursuant to our contract? In other words,
- 3 in order to make sure they get the
- 4 financing?
- 5 MR. LESTER: It's not guaranteed.
- 6 We do have to use best faith efforts to get
- 7 the financing. So you can't just do nothing
- 8 and not get it.
- 9 LEGISLATOR KOPEL: What about
- 10 performance bonding for the construction as
- 11 well as for -- as we go along, is there any
- 12 requirement for any such bonding?
- MR. KLEIN: Zachary Klein from
- 14 Pannone Lopes Devereaux & West.
- 15 In addition to the financing
- 16 contingencies, there is an approval period
- 17 built in to the contract in which NEC has
- 18 two years subject to force majeure to obtain
- 19 all the requirements including approvals and
- 20 all financing necessary to complete the
- 21 project. There is also a five year drop
- 22 dead date in which it's not subject to any
- 23 force majeure, so that, to answer your
- 24 previous question, that would be the
- 25 deadline in which financing, if it wasn't in

- 2 place, there is a termination right for both
- 3 parties, under the two years with force
- 4 majeure or five year drop dead date.
- 5 LEGISLATOR KOPEL: And the other
- 6 question in terms of performance quarantees,
- 7 performance bonding, or guarantees both,
- 8 both by the partners and by an outside
- 9 bonding company?
- 10 MR. KLEIN: Right. In terms of
- 11 the construction, there's three
- 12 possibilities built into the lease. NEC
- 13 could either put up a letter of credit,
- 14 performance bonding of the contractor, or a
- 15 most likely scenario is a completion
- 16 quarantee by Forest City Enterprises which
- 17 is the parent company involved in this
- 18 project.
- 19 LEGISLATOR KOPEL: So that's what
- 20 you're anticipating but it's not in the
- 21 contract, right?
- 22 MR. KLEIN: No. Those three
- 23 options are built in and they have to
- 24 provide one of those things.
- 25 LEGISLATOR KOPEL: One of those

- 2 options, I see.
- 3 MR. LESTER: Our intention would
- 4 be to have Forest City Enterprises provide a
- 5 completion guaranty and then to bond the
- 6 contractor, the subcontractors over
- 7 \$500,000. So the majority of the
- 8 contractors, except for the very small ones.
- 9 LEGISLATOR KOPEL: I understand
- 10 when you talk about the subs but what about
- 11 the overall project?
- MR. LESTER: That would be
- 13 covered by the completion guaranty by Forest
- 14 City Enterprises. And once we start we have
- 15 to complete, including any overruns, et
- 16 cetera.
- 17 LEGISLATOR KOPEL: So you
- 18 mentioned what the minimal rentals are here.
- 19 The projected, your actual projections for
- 20 the rentals, do those exceed the minimums?
- 21 MR. LESTER: The projections
- 22 actually exceed the minimums. We would
- 23 expect the county to be doing better than
- 24 the minimum.
- 25 LEGISLATOR KOPEL: But you don't

- 2 know how obviously? Projections are
- 3 projections, who knows?
- 4 MR. LESTER: I'm not sure but
- 5 about a million dollars a year or so. They
- 6 are projections, so we obviously -- we don't
- 7 want to guarantee the full amount to the
- 8 extent something crazy happens but we are
- 9 showing more than \$4 million flowing
- 10 through.
- 11 LEGISLATOR KOPEL: I understand.
- Now, in the revenue that's
- 13 subject to being shared, would that include
- 14 bro-adcast revenue? I didn't notice that
- 15 there. May I missed it.
- 16 MR. LESTER: To the extent that
- 17 there are any broadcast revenues flowed to
- 18 the Coliseum it would include broadcast
- 19 because all revenues that flow to the
- 20 Coliseum are subject to the sharing.
- 21 Without a tenant like The Nets or
- 22 The Islanders, there really probably isn't
- 23 much, broadcasts.
- 24 LEGISLATOR KOPEL: But you may
- 25 have special events and in that case --

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- DEPUTY COUNTY EXECUTIVE WALKER:
- 3 We'd share in the eight percent.
- 4 LEGISLATOR KOPEL: That's
- 5 assuming that NEC's contract with the event
- 6 promoter provides for that, which I assume
- 7 it will.
- 8 I guess from what I heard you say
- 9 before, there's no real point in trying to
- 10 terminate the Islanders or getting them to
- 11 terminate early?
- MR. MEYER: No.
- 13 LEGISLATOR KOPEL: You might as
- 14 well have them there.
- 15 MR. MEYER: The time line doesn't
- 16 work.
- 17 LEGISLATOR KOPEL: Doesn't work
- 18 anyway. Now, in terms of --
- 19 DEPUTY COUNTY EXECUTIVE WALKER:
- 20 Going for the Stanley Cup, the Islanders.
- 21 LEGISLATOR KOPEL: In terms of
- 22 tenants, I'm sure we are all on the same
- 23 page, but does the county have any kind of
- 24 approval rights on tenants?
- MR. MEYER: No. Built into the

- 2 lease we don't have approval rights over the
- 3 tenants coming, correct.
- 4 LEGISLATOR KOPEL: All right.
- 5 Thank you.
- 6 CHAIRWOMAN FORD: Presiding
- 7 Officer Gonsalves.
- PRESIDING OFFICER GONSALVES:
- 9 First of all, thank you, gentlemen for being
- 10 here today and waiting so long to present a
- 11 project that I think my community has been
- 12 waiting for for a long time. In fact, my
- 13 community abuts the Coliseum property
- 14 together with Uniondale and it's been a long
- 15 time in coming. I would say that the people
- 16 are anxious to see something happen at the
- 17 Coliseum.
- I have a few questions and I'm
- 19 going to go back to one that Legislator
- 20 Nicolello mentioned regarding the parking.
- 21 I know that there is enough parking,
- 22 on-ground parking to accommodate the plaza
- 23 as well as the Coliseum.
- Is any thought being given to a
- 25 parking garage which would alleviate the

Economic/Community Development 9-9-13 2 ground space for the parking and make it 3 more efficient? DEPUTY COUNTY EXECUTIVE WALKER: 4 5 For this plan, as it stands now, the 6 Coliseum improvements and for the 150,000, 7 175,000 square foot of development, no, it's stand alone parking. 8 9 We would be required to maintain 10 that parking whatever the town of Hempstead 11 requires us to maintain and then it's the 12 county working in conjunction with NEC and 13 Mr. Monti and Renaissance to see if there 14 are ways to come up with those dollars for 15 any parking and that obviously, as you 16 mentioned, would supplant the existing

things, but that would have to go through the whole process.

This is very important, it's a

parking and it could be used for other

17

stand alone program, without any type of
parking, nothing needed to be done, nothing
required to be done, and anything subsequent
will just come if it gets approved and then
we would have work through our environmental

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2	and	go	through	all	the	approval	processes	at

- 4 PRESIDING OFFICER GONSALVES: The
- 5 only reason why I'm mentioning the parking
- 6 garage, it would not only be beneficial to
- 7 the Coliseum, but also to the neighboring
- 8 amenities there. It would make it a lot
- 9 easier for people to get in and out without
- 10 creating a problem.

that point.

3

- I'm going to go back to the
- 12 transportation. I know that for a long,
- 13 long time there have been many many modes of
- 14 transportation that had been considered for
- 15 this property.
- However, many of them, of course,
- 17 may not be very realistic. I just want to
- 18 know, because I know this is what is
- 19 happening with Veolia and the college. They
- 20 are working, in fact, they are working out a
- 21 bus system to accommodate students to get
- 22 them out of their cars and onto the buses.
- Is there any way in which Veolia
- 24 would be involved --
- 25 DEPUTY COUNTY EXECUTIVE WALKER:

- 2 Part of our transportation study, we have
- 3 already solicited input from Veolia, NICE,
- 4 they're very interested in taking part and
- 5 that's what our overall traffic study with
- 6 the bus rapid transit, because it would be
- 7 something that we believe we could do very
- 8 quickly, and it's not as cost prohibitive as
- 9 these other transportation projects are, or
- 10 eight to ten years in the making.
- 11 We want to do something that's
- 12 real and could be done right away, and
- 13 that's the goal that we have in mind working
- 14 with NICE, with the colleges, and, more
- importantly, we have done a lot of work
- 16 already in that area with the walkway
- 17 improvements and the bicycle paths, and we
- 18 start linking, as you know, on Merrick, with
- 19 Eisenhower Park, that's the next phase of
- 20 the bicycle path, that will be connected, to
- 21 that whole Motor Parkway program. This will
- 22 just be another thing that we add in with
- 23 the bus rapid transit.
- PRESIDING OFFICER GONSALVES:
- 25 That's appealing primarily because we all

- 2 want to see the traffic on Hempstead
- 3 Turnpike not increase, but, if anything,
- 4 decrease.
- 5 I'm not a finance expert but I do
- 6 have concerns that, as a layperson, in this
- 7 contract, are there any circumstances that
- 8 will call for the commitment of county
- 9 taxpayers?
- 10 DEPUTY COUNTY EXECUTIVE WALKER:
- 11 No.
- 12 PRESIDING OFFICER GONSALVES:
- 13 Okay. That's a good answer.
- 14 DEPUTY COUNTY EXECUTIVE WALKER:
- 15 100 percent privately financed.
- 16 PRESIDING OFFICER GONSALVES:
- 17 In many projects there are cost overruns.
- 18 Who would be responsible for the cost
- · 19 overruns?
 - DEPUTY COUNTY EXECUTIVE WALKER:
 - 21 Jim, he has deep pockets.
 - 22 PRESIDING OFFICER GONSALVES:
 - 23 Are there financial protections built into
 - 24 this lease that will insure that NEC is
 - 25 going to complete the construction?

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- 2 DEPUTY COUNTY EXECUTIVE WALKER:
- 3 Yes. I think both Zach and Josh mentioned a
- 4 few previously. We've allowed ourselves
- 5 first, starting on August 1, 2015, with
- 6 commencement, NEC is required to start
- 7 paying either during construction or during
- 8 their own operation, so that's a positive.
- 9 As they go through the
- 10 construction process and permit process,
- 11 they have X amount of years, two and five
- 12 year commitments if -- once they begin
- 13 construction, they will be required to have
- 14 one of those, the three necessary quarantees
- 15 put in place.
- 16 At the very worst for Nassau
- 17 County is they complete construction and
- 18 they give us \$160 million worth of
- 19 renovations and now the county has a
- 20 building. That would be the very worst. We
- 21 don't want to see that happen. We don't
- 22 think it will.
- That's why I think the
- 24 partnership had with both Guggenheim and
- 25 Goldman Saks and also Blumenfeld Development

- 2 Group that many people, just have done work
- 3 with them in the areas, a Nassau County
- 4 company, just brings a lot of added fire
- 5 power to their team. But it's having those
- 6 guarantees once they start construction, and
- 7 should they not, for whatever reason, start
- 8 construction, then we at that point another
- 9 decision has to be made. I don't see that
- 10 happening but it's not costing the county
- 11 taxpayer anything.
- 12 PRESIDING OFFICER GONSALVES: I
- 13 just want to make a comment. I'm familiar
- 14 with the Barclays Center. My children live
- in that vicinity and I'm also familiar with
- 16 the community that existed prior to the
- 17 Barclays Center. It's been a boom to
- 18 Flatbush Avenue and Brooklyn and I'm hoping
- 19 that the Coliseum, under NEC, will be a boom
- 20 to Nassau County and I will leave it at
- 21 that.
- 22 CHAIRWOMAN FORD: Legislator
- 23 DeRiggi-Whitton, please.
- LEGISLATOR DERIGGI-WHITTON: Hi.
- 25 I just want to start off by saying that

Economic/Community Development 9-9-13 2 we're very supportive of this project as 3 well, at least speaking for myself. 4 I'm very glad it's going to be 5 funded privately and not on the taxpayers 6 burden. I think we all realize that this is 7 the right way to go. 8 Saying that though, I have been 9 looking at the lease which we just got a 10 couple of days ago and I think there might 11 be a couple of minor adjustments that would 12 secure the major goal which we all have up 13 here which is not only seeing this work 14 happen but have it happen as fast as possible so we can get as many jobs in for 15 16 our residents as possible and have as much, 17 not only through the construction stage but 1.8 also primarily once it's in business. 19 When you look at some of the 2.0 conditions and construction, for instance, 21 what you were just talking about with the 22 finance which is under Section 4 of the 23 draft, the term that they're using, which I 24 know Legislator Kopel would also know, to 25 see if this is satisfactory, it basically

- 2 says that there has to be, NEC basically has
- 3 to be, the financing has to be reasonably
- 4 satisfactory to the tenant.
- 5 So if the financing conditions
- 6 are not reasonably satisfactory, that is
- 7 going to release the tenant, in this case,
- 8 NEC from this lease. That's a term that I
- 9 find to be very loose. I mean, in my
- 10 opinion it's not really a lease if that's a
- 11 condition. It's almost like it's such an
- 12 option, it's so conditional, that I have a
- 13 real problem with that. I think we have to
- 14 change that wording to make that more of a
- 15 solid -- it has to be a solid commitment
- 16 from you quys.
- I don't want to see us wait five
- 18 years and then for some reason say that you
- 19 are not reasonably satisfied with your
- 20 financing and we're back where we are right
- 21 now. We have been waiting 20 years, as
- 22 Legislator Nicolello said, I went to
- 23 Hofstra, I've seen this, we all want this.
- So I want to have a guarantee
- 25 that what reasonably satisfies you is not

- 2 something that we are subject to.
- 3 MR. LESTER: Right. And that's a
- 4 good observation and clearly understandable.
- 5 What we have included here is
- 6 kind of a standard commercial term in
- 7 contracts like this for large scale retail
- 8 projects.
- 9 Financing is obviously something
- 10 that is the product of a market, and NEC is
- 11 required to, under the lease, to fulfill the
- 12 project to seek financing that makes the
- 13 project realistic. If they were unable to
- 14 secure financing that could make this
- 15 project profitable for the county and the
- 16 county residents as well as for themselves,
- 17 then it's difficult to force a company to
- 18 move ahead with a project like that.
- 19 LEGISLATOR DERIGGI-WHITTON: And
- 20 you have up to five years.
- MR. KLEIN: Yes. There's a drop
- 22 dead approval date from the --
- 23 LEGISLATOR DERIGGI-WHITTON: I'm
- 24 not happy with that. I think we should look
- 25 at that, Rob Walker. I feel awkward with

- 2 you guys behind this podium, but I don't
- 3 think that's a good risk for our residents
- 4 in the sense that we could wait five years
- 5 and then find out that they're not
- 6 reasonably satisfied.
- 7 Can I ask you for two things? I
- 8 understand you have a letter from Goldman
- 9 Saks, can I get a copy of that? I would
- 10 also like to know, do you have any other,
- 11 like, credentials that you can show us, any
- 12 kind of financial description of your
- 13 collateral basically that you can provide to
- 14 each of us?
- MR. LESTER: You can certainly
- 16 have the letter as far as I'm concerned from
- 17 Goldman Saks, publicly traded company, so --
- 18 LEGISLATOR DERIGGI-WHITTON: Is
- 19 that your only history that you have
- 20 available for us?
- 21 MR. LESTER: We can give also a
- 22 copy of the completion guaranty that we
- 23 typically provide.
- I do think it's worth saying that
- 25 with the Barclays Center, the world sort of

- 2 came to an end in terms of financing and we
- 3 were able to move forward with our project
- 4 by re-imagining what the program was around
- 5 the building and to move forward with it.
- 6 So our business is building and
- 7 developing and that's what we are here to
- 8 do.
- 9 LEGISLATOR DERIGGI-WHITTON: Has
- 10 there ever been a time when you haven't been
- 11 able to get financing?
- MR. LESTER: Not that I'm aware
- 13 of.
- 14 LEGISLATOR DERIGGI-WHITTON: What
- 15 happened in 2002 in Atlantic City with the
- 16 outlet mall?
- 17 MR. LESTER: My understanding of
- 18 that is that the property was sold to MGM
- 19 and MGM built the Borgata and chose not move
- 20 forward with the project.
- 21 LEGISLATOR DERIGGI-WHITTON: I
- 22 heard there was a little bit of a different
- 23 scenario, that there was an issue with
- 24 financing with the 2002 Atlantic City
- 25 outlet.

- 2 Again, I would also like maybe a
- 3 description of what happened with that as
- 4 well.
- 5 There is one other issue that I
- 6 think is a little bit loose, I quess you
- 7 could say. There's something mentioned
- 8 that's just saying if there is any
- 9 modification the lease, and basically what I
- 10 want to know, if there any type of
- 11 modification, it's under Section 55, 1C, if
- 12 there has to be this modification, would
- 13 said modification come before the
- 14 legislature or would it only be the county
- 15 executive who would be able to conclude such
- 16 a modification?
- 17 That I think is going to be a
- 18 major question for us as well. I want to
- 19 know, like, if we pass it now and there is a
- 20 modification, is it going to come back to us
- 21 or is it just going to be something that's
- 22 handled with the county executive?
- 23 If you want to look in the final
- 24 lease in the 1.36 section which is the
- 25 Coliseum renovation, it says right in here

- 2 that the scope of the Coliseum renovation
- 3 may need to be modified. Again, I don't
- 4 know what that really means. If it's just
- 5 the county executive, I would really like to
- 6 know that, and I would rather it, Rob say
- 7 that it comes back to the legislature for
- 8 any modification especially regarding the
- 9 lease.
- 10 MR. MEYER: What I would say on
- 11 that, if there's a modification that's not
- 12 contemplated in the lease itself, then it
- 13 would clearly come back to the legislature
- 14 for approval.
- 15 LEGISLATOR DERIGGI-WHITTON: You
- 16 got to check that.
- 17 MR. MEYER: And if it's an
- 18 amendment to the lease itself, it would come
- 19 back to the legislature for approval. It's
- 20 only something that would be within a scope
- 21 that doesn't actually change a term
- 22 contained in the lease.
- 23 LEGISLATOR DERIGGI-WHITTON: Then
- 24 we are -- I really feel like we owe it our
- 25 residents to make sure everything is in

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2 order, and I think we're going to have to

- 3 know what you would consider to be that type
- 4 of modification, that would either go to the
- 5 county executive or come to us. Just a
- 6 general description of both because whoever
- 7 is in the county executive position, we want
- 8 to make sure that the legislature also has a
- 9 good accountability for what is going on.
- MR. MEYER: Understood.
- 11 LEGISLATOR DERIGGI-WHITTON: I
- 12 have two other points; one is, I know you
- 13 mentioned about the asbestos that you were
- 14 going to basically anything, that you were
- 15 going to be, anything that you were directly
- 16 involved with you were going to possibly be
- 17 removing. From what I've heard, there is a
- 18 major asbestos issue with the building.
- 19 What percentage do you think you
- will be removing?
- MR. LESTER: It's hard to say at
- 22 this point what percent we'll be removing.
- 23 We certainly need to remove or encapsulate
- 24 all of it so it's safe for the public. So
- 25 once the lease is approved by the

- 2 legislature, then we would go in and begin
- 3 testing.
- 4 So we need to do our own set of
- 5 testing rather than rely on any previous
- 6 testing to really understand the scope of
- 7 the problem. So that's where it starts.
- 8 LEGISLATOR DERIGGI-WHITTON: I
- 9 know there has been some work to date, but I
- 10 think it's something that we would like to
- 11 also be briefed on because I think it could
- 12 pose some health issues as we all know, that
- 13 we really would like to see as large a
- 14 percentage as possible.
- 15 MR. LESTER: It's another reason
- 16 for the time that we need to go in and do
- 17 the environmental testing both on the inside
- 18 and on the site.
- 19 LEGISLATOR DERIGGI-WHITTON: I
- 20 will recap real quick in a second, but I had
- 21 a constituent who mentioned to me that they
- 22 are involved with certain boat shows, and
- 23 it's sort of what Denise Ford was saying.
- 24 The bottom, the basement is supposedly very
- 25 cumbersome to people bringing boats in or

- 2 bringing in different equipment, so if we
- 3 could possibly work on the access doors for
- 4 that. I heard it was actually -- I heard it
- 5 was one of the reasons why they won't
- 6 participate in boat shows.
- 7 DEPUTY COUNTY EXECUTIVE WALKER:
- 8 It's more the pillars.
- 9 LEGISLATOR DERIGGI-WHITTON: I'm
- 10 sorry?
- DEPUTY COUNTY EXECUTIVE WALKER:
- 12 It's more the pillars that are in there.
- 13 LEGISLATOR DERIGGI-WHITTON: But
- 14 I think that if the doors were reconstructed
- in a better way like in other places, like
- 16 Manhattan we have both shows there all the
- 17 time, so I think that would be a major
- 18 improvement.
- So, just again, just to recap, I
- 20 think we would all feel more comfortable
- 21 with better language regarding the
- 22 financing, reasonably satisfactory is just
- 23 not reasonably satisfactory.
- And, again, I just want to know
- 25 what the process is, if there is any type of

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- 2 change to the lease or modification to the
- 3 lease and who would have what capacity, what
- 4 would be left up to the county executive and
- 5 what would be brought back to here. Thank
- 6 you.
- 7 CHAIRWOMAN FORD: Legislator
- 8 Solages, please.
- 9 LEGISLATOR SOLAGES: Thank you
- 10 very much, Chairwoman Ford.
- 11 Good evening. First I would like
- 12 to begin by saying that this project and
- 13 this proposal is long overdue. I'm glad to
- 14 see an idea with vision that will help our
- 15 county gain revenue. I'm all in support and
- 16 in favor of more construction jobs, union
- 17 jobs, and jobs also for our hard working
- 18 residents who want opportunity.
- But my question, along with my
- 20 colleague, concerns the financing option.
- 21 Isn't it true that even with the approval of
- 22 the county executive and this body that if,
- 23 without financing, this project would not
- 24 start for another five years at least?
- 25 DEPUTY COUNTY EXECUTIVE WALKER:

- 2 Not necessarily. In the contract, as it
- 3 speaks, is that they have five years to have
- 4 the project completion. If it doesn't, then
- 5 the county has the ability to move in
- 6 another direction. That's why we had KPMG
- 7 and PFM look at the finances of both
- 8 finalists and they were very comfortable
- 9 that that financing would be achieved. I
- 10 obviously I agree with you. I think
- 11 everyone would agree with that.
- 12 So I think it's the due diligence
- 13 that needs to be put in. I think a lot of
- 14 the truth is going to be in the detail that
- 15 takes place over the next 18 months in
- 16 getting all the approvals in place, 24
- 17 months, so they can actually start
- 18 construction right away. And you will see
- 19 how real people really are when that time
- 20 comes. So we're going to see it very quick.
- 21 Not in August of 2015, but today, because
- 22 they're going to have to start going to the
- 23 Town of Hempstead right away and spending a
- 24 lot of money that they are not going to get
- 25 a return on until we're open.

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2	So I think that is some proof in
3	the pudding that they're real. We can get
4	you the correspondence from Goldman Saks,
5	which I think is important, Guggenheim, and
6	shore up obviously the quicker we can
7	shore up and have people that are going to
8	move in and have that are going to invest
9	in the retail space and things of that
10	nature only make it more financeable too.
11	LEGISLATOR SOLAGES: But even
12	with the proof of those letters, there is no
13	guarantee that construction will begin in 26
14	months from now?
15	DEPUTY COUNTY EXECUTIVE WALKER:
16	Correct. Unfortunately, no. And,
17	unfortunately, we can't give to anybody
18	LEGISLATOR SOLAGES: Currently
19	the Barclays Center is the most revenue out
20	of any gaming center; is that correct?
21	MR. LESTER: That's right.
22	LEGISLATOR SOLAGES: So, my
23	concern is, during this time, Barclays
24	continues to grow and, again, my sole focus

is for our great county Nassau -- as much as

25

- 2 I want to see Barclays becomes successful, I
- 3 want to make sure the Hub, the Coliseum,
- 4 becomes successful.
- 5 How can we guarantee or insure
- 6 that, or make our best efforts, that this
- 7 site will be just as successful as Barclays
- 8 during that time Barclays will continue to
- 9 grow? What sort of assurance do we have
- 10 that at least this opportunity is on the
- 11 same footing for it to grow as well?
- 12 DEPUTY COUNTY EXECUTIVE WALKER:
- 13 And I agree one hundred percent. During our
- 14 process, I don't want to speak for the
- 15 committee members --
- 16 LEGISLATOR SOLAGES: I mean, the
- 17 developer has an interest in a way, almost
- 18 that if this financing takes too much time,
- 19 he still has a fixed market at least for his
- 20 other entity to be successful.
- DEPUTY COUNTY EXECUTIVE WALKER:
- 22 Here is the good thing and this was one of
- 23 the differences between the two proposals
- 24 that I think was important, because I agree
- 25 with you. I think that when you look at the

- 2 numbers, first off, in this case, NEC to
- 3 start paying the county on day one, August
- 4 1st, 2015, irregardless, they're paying.
- 5 They're paying the county money. The other
- 6 proposal that we have for MSG, they are not.
- 7 In fact, they had the same five years to go
- 8 out and get all the approvals and things of
- 9 that nature. Theoretically, either one of
- 10 them can let it sit. I don't think either
- 11 one of them because there's too much skin in
- 12 the game. Obviously they're all spending a
- 13 lot of money already.
- So August 1st, 2015, they start
- 15 paying Nassau County, they start operating
- 16 right away.
- During construction they're also
- 18 paying. So we get those dollars in
- 19 immediately August 1, 2015. We remove all
- 20 the expenses. We remove all the capital
- 21 improvements. That's on them. I think that
- 22 very, very crucial for the county. So their
- 23 skin is in the game at that point too.
- 24 Listen, you can't quarantee --
- 25 unfortunately, I wish we can guarantee

- 2 everything. You can't.
- 3 LEGISLATOR SOLAGES: Believe it
- 4 or not I'm a hockey fan, I love hockey.
- 5 DEPUTY COUNTY EXECUTIVE WALKER:
- 6 You can probably skate much better than I
- 7 can.
- 8 LEGISLATOR SOLAGES: I'm
- 9 concerned that we only have the Islanders
- 10 here for four games. I mean, can we share
- 11 the love? If the same entity controls both
- 12 sites, how come we cannot share the love of
- 13 it? Bring the Islanders back to Nassau. I
- 14 want the Islanders.
- 15 DEPUTY COUNTY EXECUTIVE WALKER:
- 16 Me too. I can't speak for the Islanders,
- 17 nor can really anybody. All I know is that
- 18 we have them at least committed. We have a
- 19 minor league hockey team committed. I want
- 20 to see them play more games.
- 21 This has a minimum of four games
- 22 plus the two preseason. Who knows how it's
- 23 going to work at Barclays.
- 24 LEGISLATOR SOLAGES: It's the
- 25 same developer. How could -- I mean, for us

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- 2 to lose the Islanders, to bring them back
- 3 for more games --
- 4 DEPUTY COUNTY EXECUTIVE WALKER:
- 5 We can try, yes. I think we all want to. I
- 6 want them to play every game here if they
- 7 could.
- 8 LEGISLATOR SOLAGES: Thank you.
- 9 Thank you very much, Chair.
- 10 CHAIRWOMAN FORD: Just to let you
- 11 know, Legislator Solages, I think at the
- 12 presentation at the Coliseum, Mr. Ratner did
- 13 talk about, you know, because we all would
- 14 like the Islanders to come back, and I'm
- 15 pushing for it as well.
- 16 But I think that the decision
- 17 isn't just solely based on NEC bringing them
- 18 back. The National Hockey League also has
- 19 to give them the okay for them to then come
- 20 back to the Coliseum. But we are all going
- 21 to work on this because we definitely would
- 22 like to see this team come back to where
- 23 they began. So I agree with you.
- Legislator Belesi.
- 25 LEGISLATOR BELESI: I have a few

- 2 questions.
- 3 Number one, the question of
- 4 asbestos came up in this discussion.
- 5 Asbestos is only dangerous, and my family
- 6 has been in this business for years, when it
- 7 fireable, when it's airborne. So I'm sure
- 8 most or all of the business that are in
- 9 there are very careful about asbestos just
- 10 because of the lawsuits as some of our
- 11 attorneys know here.
- 12 I'm glad we finally got something
- 13 going because bigger isn't always better and
- 14 the NHL is going to be the NHL. They're
- 15 looking for revenue themselves. So I will
- 16 take what they can get.
- 17 If there were no Islanders, being
- 18 a die-hard Ranger fan, I can live with it.
- DEPUTY COUNTY EXECUTIVE WALKER:
- 20 You can tell you're not running for office
- 21 anymore. Could be Chris Christie he's a
- 22 Dallas Cowboy fan now.
- 23 LEGISLATOR BELESI: Next question
- 24 brought up is the traffic surveys. I know
- 25 they were very difficult with New York

- 2 State, especially on a major road like
- 3 Hempstead Turnpike. Who's doing that study?
- 4 Are we doing that study?
- 5 DEPUTY COUNTY EXECUTIVE WALKER:
- 6 Yes, we are. And Aryeh Lemberger who is
- 7 with us as well today, he's done tremendous
- 8 work in this, we have it being done by --
- 9 he's heading it from the county side. It's
- 10 being done by Cameron Engineering and also I
- 11 think it's Parsons Brinkerhoff, I think
- 12 they're involved. And they are working on
- 13 it. They have been working on it for a long
- 14 time and we're finally at a point where we
- 15 actually have some answers to how we are
- 16 going to go forward.
- 17 LEGISLATOR BELESI: The other
- 18 question I have is security at the Coliseum.
- DEPUTY COUNTY EXECUTIVE WALKER:
- 20 It will be handled as it is outside by
- 21 Nassau County Police Department as we do
- 22 today. That remains the same, and that will
- 23 remain the same.
- LEGISLATOR BELESI: The other
- 25 question I have, since it's going to be, we

- 2 expect it to a very busy venue with a lot of
- 3 pedestrian traffic and a lot of traffic, I
- 4 think the building should think about the
- 5 contractors also putting maybe a substation
- 6 in there because any of the police officers
- 7 who ever worked details down at the
- 8 Coliseum, it was a zoo. If we could have a
- 9 small security shack or something down there
- 10 for the police officers I think it would be
- 11 a positive sign. That's all I have. Thank
- 12 you.
- 13 CHAIRWOMAN FORD: Legislator
- 14 Muscarella.
- 15 LEGISLATOR MUSCARELLA: I'm
- 16 enjoying the presentation. I just have one
- 17 question. A number of years ago, the
- 18 proposed developers refused to actually
- 19 commit that they were going to use union
- 20 employees for the construction and then for
- 21 the actual operation.
- 22 Do we have that in the contract
- 23 for the lease?
- 24 DEPUTY COUNTY EXECUTIVE WALKER:
- 25 Yes. Using unionized labor. In fact, we

- 2 had many union leaders that were here
- 3 earlier with us. They fully endorsed the
- 4 selection of NEC and have worked with them
- 5 during the construction of the Barclays
- 6 Center and we are thankful that they have
- 7 agreed to that as well.
- 8 LEGISLATOR MUSCARELLA: That is
- 9 within the lease?
- 10 DEPUTY COUNTY EXECUTIVE WALKER:
- 11 Yes.
- 12 LEGISLATOR MUSCARELLA: Thank
- 13 you.
- MR. LESTER: Forest City builds
- 15 all union as well.
- 16 DEPUTY COUNTY EXECUTIVE WALKER:
- 17 Forest City, the whole company builds all
- 18 union.
- 19 LEGISLATOR MUSCARELLA: And the
- 20 operations after the lease is --
- 21 DEPUTY COUNTY EXECUTIVE WALKER:
- 22 Yes.
- 23 LEGISLATOR MUSCARELLA: Great.
- 24 Thank you.
- 25 CHAIRWOMAN FORD: Legislator

- 2 Scannell.
- 3 LEGISLATOR SCANNELL: Thank you.
- 4 Legislator Belesi, I'm a Ranger fan too,
- 5 without a doubt. Two people not running are
- 6 Ranger fans. I'm not running either, I
- 7 don't have to worry, for the first time in
- 8 14 years. That's for sure. So I'm with you
- 9 100 percent.
- 10 DEPUTY COUNTY EXECUTIVE WALKER:
- 11 I never seen you too smiling as much. I
- 12 don't run either, I understand.
- 13 LEGISLATOR SCANNELL: You did it
- 14 for many years.
- 15 DEPUTY COUNTY EXECUTIVE WALKER:
- 16 100 percent.
- 17 LEGISLATOR SCANNELL: I care
- 18 about the Islanders too. I'm a Ranger fan
- 19 but I do care and we just want to know if
- 20 there is any way to negotiate more than the
- 21 four games for the Islanders.
- DEPUTY COUNTY EXECUTIVE WALKER:
- 23 We have and will continue to have those
- 24 discussions. Right now we have the
- 25 commitment for the four which we felt was

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- 2 important to have some type of Islanders
- 3 field here. We should quarantee Islander
- 4 Ranger games, then everybody would be happy.
- 5 LEGISLATOR SCANNELL: Thanks,
- 6 Rob.
- 7 DEPUTY COUNTY EXECUTIVE WALKER:
- 8 Thank you.
- 9 CHAIRWOMAN FORD: Legislator
- 10 Troiano.
- 11 LEGISLATOR TROIANO: I just want
- 12 to say that my father actually played for
- 13 the Rangers, so I got you guys trumped. And
- 14 I am running for reelection.
- I just want to go back to the
- 16 questions my colleagues to the left had
- 17 about the financing and the outside of the
- 18 five years.
- 19 Was that same section included in
- 20 the agreement as negotiated with MSG?
- 21 DEPUTY COUNTY EXECUTIVE WALKER:
- 22 It was slightly different, but, go ahead.
- MR. KLEIN: There was a similar
- 24 time frame in which all approvals and other
- 25 requirements had to occur for construction

Economic/Community Development 9-9-13 2. commencement. There they actually had three 3 and a half years subject to force majeure or 4 the same five year date. 5 LEGISLATOR TROIANO: I'm sorry. 6 I couldn't hear vou. 7 MR. KLEIN: The Madison Square 8 Garden lease also provided for a five year drop dead date for all required approvals to 10 be in place, three and a half years subject 11 to force majeure or the five years. 12 LEGISLATOR TROIANO: Can we talk 13 a little bit about the nature of the 14 quarantee of the payments to the county? 15 MR. MEYER: Sure. There's not a 16 guarantee from Forest City Enterprises on 17 the rent itself. The remedy for that under 18 this lease would be for the county to give 19 NEC notice and, if the rent was not paid, it 20 would be a default under the lease and we 21 would take any of the renovations or the 22 Coliseum improvements as a result of that.

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So, effectively, that's the

guarantee to the county that if they did not

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pay that minimum rent payment, they would

- 2 default under the lease.
- 3 LEGISLATOR TROIANO: What is the
- 4 entity that's making payments to the county?
- 5 MR. MEYER: It would be NEC. It
- 6 would be Nassau Events Center.
- 7 LEGISLATOR TROIANO: How would
- 8 they capitalize?
- 9 MR. LESTER: They would be fully
- 10 capitalized for the entire project cost at
- 11 the time of commencement of construction.
- 12 So, again, you complete the
- 13 construction, you have a completion quaranty
- 14 from Forest City, and then, to the extent
- 15 the rent isn't paid, the county would take
- 16 back the property.
- 17 LEGISLATOR TROIANO: In the
- 18 meeting some of us had with Forest City
- 19 representatives there was a guarantee of the
- 20 payments, so I just want to make sure that
- 21 we are both --
- MR. LESTER: I wasn't in that
- 23 meeting but there's a completion guaranty,
- 24 so to insure that the project is completed
- 25 and, then again, once it's completed, there

Economic/Community Development 9-9-13 2 isn't a quarantee of the rent stream itself, 3 but the county would be able to take back 4 the property. So it's \$4 million on \$100 million project on the Coliseum and \$400,000 5 6 on the -- \$130 million retail project, so --7 LEGISLATOR TROIANO: Thank you. 8 CHAIRWOMAN FORD: Minority Leader 9 Abrahams, please. 10 LEGISLATOR ABRAHAMS: Thank you, 11 Chair Ford. How are you, gentlemen? 12 I just have a few questions. I 13 wanted to pick up and piggyback a little bit 14 on the points that Legislator Solages and 15 Legislator DeRiggi-Whitton made. 16 One of the concerns we do have is 17 tied to the five year option. But I didn't 18 hear anything in regards to a response on 19 whether or not that was negotiable. 20 If the county, I understand, in 21 construction, giving Forest City the ability 22 or NEC the ability to have a five year 23 window to seek financing, however, I do 24 understand that they will be receiving

payments after two years, is that to shorten

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- 2 that window from five years to X years, is
- 3 that even something that the county thought
- 4 about or is negotiable or is it possible for
- 5 it to be reopened?
- DEPUTY COUNTY EXECUTIVE WALKER:
- 7 I just can't give you that answer today. I
- 8 understand what you are asking. We just
- 9 can't give you that answer today. We will
- 10 be glad to talk to these guys and see if
- 11 there is.
- 12 LEGISLATOR ABRAHAMS: Okay. And
- 13 the reason why, and I think from the
- 14 standpoint of the county, I truly believe
- 15 that the county is going to start receiving
- 16 payments after two years. The county is
- 17 protected. However, the folks that have
- 18 given up their time, their sweat, their
- 19 blood, the unions, and the labor can't wait
- 20 five years. It would be great to give them
- 21 a quarantee that they're going to be back to
- 22 work sooner than five years. I can't tell
- 23 them that with confidence at this time.
- 24 DEPUTY COUNTY EXECUTIVE WALKER:
- 25 We agree with you.

- 2 LEGISLATOR ABRAHAMS: So I think,
- 3 from that standpoint, I'm glad to see that
- 4 the county is going to be protected and
- 5 receiving payments starting in August 2015,
- 6 but let's give labor and unions and people
- 7 that need it the most that work here in the
- 8 county, that pay taxes in the county the
- 9 opportunity, let's give them that guarantee
- 10 too.
- 11 The next thing I do want to talk
- 12 about, and this is --
- MR. LESTER: Do you mind if I
- 14 interrupt?
- 15 LEGISLATOR ABRAHAMS: I'm sorry,
- 16 Mr. Lester.
- MR. LESTER: Yes. I just wanted
- 18 to respond to your last point if that's all
- 19 right?
- 20 LEGISLATOR ABRAHAMS: Sure. Go
- 21 right ahead.
- MR. LESTER: I think that the
- 23 intention is to start construction after two
- 24 years and then, to the extent that there's a
- 25 force majeure, like a delay in the

- 2 approvals, it would extend to five years.
- 3 The five years is really an outside date
- 4 where the contract can no longer be extended
- 5 but extended. But we need to review the
- 6 force majeure to see, you know, what moves
- 7 extends the date, but I believe the date is
- 8 two years from the lease effective date that
- 9 we need to start.
- 10 LEGISLATOR ABRAHAMS: Two years
- 11 from?
- MR. LESTER: Basically the time
- 13 the legislature approves --
- 14 LEGISLATOR ABRAHAMS: From the
- 15 time we approve. So if we approved it, say,
- 16 for example, on the 23rd, it would be two
- 17 years from that date?
- MR. LESTER: Right.
- 19 LEGISLATOR ABRAHAMS: All right.
- 20 Well, that's something that we would like to
- 21 be able to be informed on.
- Mr. Lester, it's two years from
- 23 the time that we would need -- it's our
- 24 understanding it's two years plus any
- 25 additional time that you would need for any

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2	approvals from the Town of Hempstead, or
3	zoning, or anything along those lines?
4	MR. LESTER: That's right. But
5	if the approvals go smoothly which we hope
6	they will, or we get through within the two
7	year period, then we have to start in two
8	years, not five years.
9	LEGISLATOR ABRAHAMS: I see.
10	The next bunch of questioning is
11	tied into the future development as well as
12	how it connects with the county's entire Hub
13	plan. I guess that would be more of a
14	question for Mr. Walker.
15	As we know, Mr. Walker, I see it
16	every day, I see the construction of the ice
17	rink that's being built at Eisenhower as
18	well as some of the other ideas that have
19	been talked about at Mitchell Field and
20	Museum Row.
21	How does the county or how does
22	the administration envision tying this
23	project in its completion to those projects
24	that are also centered around the county?

DEPUTY COUNTY EXECUTIVE WALKER:

25

- 2 Which is probably the most important. We
- 3 have already started -- work that actually
- 4 started back in 2010, 2011. Actually maybe
- 5 even started earlier. In terms of the
- 6 linkage of all the facilities in and around
- 7 the Hub together to make it more of an area
- 8 by which you have walkability, walk, bike,
- 9 and things of that nature, we are actually
- 10 working right now, as I said before, if
- 11 you've gone down Merrick, you can see the
- 12 work along the whole border of the park with
- 13 the new bike lane that's been put in.
- 14 They're going to continue to link that to
- 15 Mitchell Field, Mitchell Park, the museums,
- 16 the college. It already goes around Hofstra
- 17 and continue to link those.
- We just had a recent meeting with
- 19 the state that will continue all the way
- 20 down Salisbury Park Drive and we're actually
- 21 trying to look and see how we get the
- 22 linkages to the parkways and things of that
- 23 nature.
- But, more important here with
- 25 this is, this is a stand-alone project that

Economic/Community Development 9-9-13 2 does not require -- I should say we do not 3 believe it requires it, again, the Town of Hempstead as the final arbiter related to 4 5 what development needs to be done in terms 6 of parking requirements and things of that nature. So it's the first step towards 7 having the ability -- and I know your 8 9 constituents, some of the issues that they 10 face. 11 We actually met with some of the 12 civic leaders just about people parking on 13 their streets during concerts and it just 14 doesn't work. So how we can make sure that 15 that doesn't occur and things of that nature 16 by making more of a destination attraction 17 and linking all those other facilities 18 together in a more comprehensive fashion. 19 I think the development of the 20 bus rapid transit is crucial. I think we 21 have great -- between Westbury, Carle Place, 22 Mineola, just in terms of people getting off 23 at those train stations and being able to 24 either walk, if they so choose, or being 25 able to get on a bus in a nearby area is

- 2 crucial. And the same holds true with the
- 3 Village of Hempstead. I think it's
- 4 important for us and that's why I think
- 5 Mr. Monti plays a pivotal role because of
- 6 his ability and what's going to transpire in
- 7 the Village of Hempstead which we look
- 8 forward to working with him and this
- 9 project, because you really tie those
- 10 projects together.
- How we can assist with sewage,
- 12 because that's a major problem that the
- 13 village has, poor economic development,
- 14 which I'm sure that you know better than I
- do, they really can't move forward with any
- 16 type of development unless we figure out a
- 17 way to handle the waste. We believe we have
- 18 some opportunities there to tie in with the
- 19 work that we are going to do here to save
- 20 the village and/or people money, that we can
- 21 work together on really doing a
- 22 comprehensive plan utilizing the whole
- 23 entire area.
- So I think it extends beyond the
- 25 Hub into the village. Again, we own most of

- 2 the property around the whole facility as
- 3 you know. So it's just linking it together
- 4 in a lot of different fashions.
- 5 LEGISLATOR ABRAHAMS: Mr. Walker,
- 6 just a quick question before I move into
- 7 some of the negotiations with some the event
- 8 types that we talked about before but, to
- 9 your knowledge, or maybe this might be a
- 10 good question for Mr. Lester.
- 11 Is there any retail that's going
- 12 to be coming in that's going to take away
- 13 from some of the small businesses in the
- 14 surrounding areas of East Meadow and
- 15 Uniondale already?
- 16 DEPUTY COUNTY EXECUTIVE WALKER:
- 17 I don't believe so. I think that one of the
- 18 most important facets there is actually
- 19 we're going to bringing in more shows. The
- 20 people that are going to be utilizing it
- 21 there. And, Jim, maybe he can answer a
- 22 little bit on what historically has happened
- 23 in facilities that have done this.
- But we know first, you look
- 25 around, and I'll take in Philadelphia, what

- 2 they built in various facilities, the people
- 3 that went there are going to the games and
- 4 they're going to restaurants and things of
- 5 that nature. The Yankees, CitiField, you're
- 6 going to, you know, I forget, I will mention
- 7 both the Yankees and the Mets so I don't get
- 8 in trouble, but the things that they built
- 9 around the stadium that added, they haven't
- 10 taken away. It's enhanced. The extra
- 11 events will bring more economic activity to
- 12 the facilities.
- We are working right now with the
- 14 chamber of commerce as well, they reached
- 15 out and they're meeting with the county and
- 16 the local chamber of commerce to make sure
- 17 we have a good working relationship with
- 18 them so the right development goes in there.
- 19 So, it's exactly what you said, it doesn't
- 20 hurt.
- 21 We have met with many of those
- 22 businesses already. They rely on the
- 23 Coliseum, so the last thing they want to see
- 24 is the Coliseum close. They'll rely on, if
- 25 you have 300 events to compare to 130, they

- 2 should prosper. And that's what the goal is
- 3 in mind.
- 4 Since enjoying sports, and I do,
- 5 you just look at all the surrounding sports
- 6 and entertainment facilities now, they
- 7 haven't hurt the local economy, they've
- 8 actually always have helped, making sure the
- 9 hotels are booked. I think we're fortunate
- 10 where we don't have enough hotel rooms in
- 11 Nassau County but more are being built.
- 12 And, by them staying in the hotels, they're
- 13 going to be going to the local restaurants
- 14 and things of that nature. So I look
- 15 forward to it as an enhancement.
- 16 And the billions of economic
- 17 development, and, as everyone said, you
- 18 really can't -- everything is a guesstimate.
- 19 You can say it's \$10 billion, \$12 billion,
- 20 \$15 billion, we know it's in the billions,
- 21 and, more importantly, you see where it's
- 22 worked in other places.
- 23 LEGISLATOR ABRAHAMS: Like I
- 24 said, the last thing we would want is to do
- 25 something that wouldn't compliment the

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- had a meeting with Ms. Ashley Cotton with
 Legislator Troiano and Mr. Ratner some time
 last week and there was some discussion
 about I guess the minor league hockey team
 is owned by the New York Islanders, am I
- DEPUTY COUNTY EXECUTIVE WALKER:

correct in saying that?

24

- 2 Yes.
- 3 LEGISLATOR ABRAHAMS: Is there
- 4 any agreement language or contractual
- 5 language that this legislature could
- 6 anticipate getting before this vote which
- 7 gives us the assurance that those games will
- 8 be played at the Coliseum, their home games
- 9 will be moved to be played at the Coliseum?
- 10 MR. LESTER: We had a letter
- 11 indicating Charles' willingness to do that.
- 12 I think it's been shared and possibly now
- 13 with the Full Legislature, so we can share
- 14 that. And, as part of the lease, it
- 15 provides for the process for executing that
- 16 deal. So executing the full agreement I
- 17 think would be tricky by next week. But we
- 18 do have a commitment from Mr. Wong to do
- 19 that.
- 20 LEGISLATOR ABRAHAMS: So that's
- 21 the bridge 14?
- MR. LESTER: Correct.
- 23 LEGISLATOR ABRAHAMS: And that
- 24 would be you said an intent letter?
- MR. LESTER: It's essentially an

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- 2 intent letter, but it's nonbinding. We've
- 3 committed to it in the lease and not doing
- 4 it is a default.
- 5 LEGISLATOR ABRAHAMS: Going back
- 6 to the events -- and my ultimate concern is
- 7 obviously that we make sure that we maximize
- 8 as much revenue for the county as well as
- 9 maximize the amount of events.
- 10 Currently the Coliseum does
- 11 roughly about 150, 180?
- 12 DEPUTY COUNTY EXECUTIVE WALKER:
- 13 Probably more like 120 now.
- 14 LEGISLATOR ABRAHAMS: 120 now?
- 15 DEPUTY COUNTY EXECUTIVE WALKER:
- 16 130 max.
- 17 LEGISLATOR ABRAHAMS: Wow.
- 18 DEPUTY COUNTY EXECUTIVE WALKER:
- 19 We do about 800,000 spectators.
- 20 LEGISLATOR ABRAHAMS: So roughly
- 21 about 120 events. And we're basically
- 22 saying we are going from 120 to 309?
- DEPUTY COUNTY EXECUTIVE WALKER:
- 24 They have commitments for commitments for
- 25 200 events already.

	Economic/Community Development 9-9-13
2	LEGISLATOR ABRAHAMS: I'm sorry?
3	DEPUTY COUNTY EXECUTIVE WALKER:
4	They have commitments for 200 events as we
5	speak today.
6	LEGISLATOR ABRAHAMS: Can you
7	provide us with a list of those events?
8	MR. MEYER: Sure. We have
9	letters from various promoters to do it.
10	MR. LESTER: I think, just to
11	expand on that, one thing to think about
12	also that it's important that it's to drive
13	the people through the building, so another
14	way that we think about it is driving 1.2
15	million people through the building. That
16	drives a lot of the benefits for the county
17	so that's another driver of economics for
18	the county. So if it's not 300 and it's
19	250, but you're getting larger events,
20	that's really the key.
21	LEGISLATOR ABRAHAMS: Are there
22	coliseums or are there places that you can

25 franchises in those complexes?

23

24

tell us where they're doing 309 events in

this country and there's no major sporting

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- 2 MR. LESTER: I think most that
- 3 are doing this number of events have a major
- 4 tenant. We do think of the Sound-Tigers as
- 5 being an anchor tenant doing 38 events.
- 6 It's also worth noting that there are
- 7 approximately 83 shows which are parking lot
- 8 related events, things like the Big Apple
- 9 Circus or Cirque de Soleil. So the way we
- 10 really think about it is 220 inside the
- 11 building and about 80 outside.
- 12 LEGISLATOR ABRAHAMS: My next
- 13 line of questioning is tied to a request for
- 14 legislative budget review. I don't know if
- 15 an analysis of this proposal was requested
- 16 already, but, if it wasn't, then at this
- 17 time I would like to request it, and I know
- 18 it's going to be said next, if you could
- 19 share your findings with both sides, that
- 20 would be beneficial. I don't know if you
- 21 have and you're working on one. Now that
- 22 the item has been clocked in and we're ready
- 23 to go in.
- MR. CHALMERS: We will be doing
- 25 an analysis on this lease.

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- 2 LEGISLATOR ABRAHAMS: Will your
- 3 analysis include this lease and the MSG
- 4 lease or just this lease?
- 5 MR. CHALMERS: Just this lease.
- 6 LEGISLATOR ABRAHAMS: Can you be
- 7 inclusive of the MSG lease?
- MR. CHALMERS: We just got a copy
- 9 of the MSG lease. We could double-check the
- 10 financial and we will do a quick comparison,
- 11 but we will not be delving into it in depth.
- 12 LEGISLATOR ABRAHAMS: If you can
- 13 give us the best you can, a comparative
- 14 analysis, that would be great.
- MR. CHALMERS: Okay. Shouldn't
- 16 be a problem.
- 17 LEGISLATOR ABRAHAMS: Do vou
- 18 anticipate having that done for the
- 19 September 23rd meeting?
- MR. CHALMERS: Yes.
- LEGISLATOR ABRAHAMS: Thank you,
- 22 Mr. Chalmers. That's it. Thank you, Chair
- 23 Ford.
- LEGISLATOR WINK: Good evening,
- 25 gentlemen and ladies.

- I have a few questions. I know
- 3 that we've covered a lot of ground already,
- 4 but I heard a great deal discussed about the
- 5 MSG proposal. I, myself, have never seen
- 6 the proposal. And I would very much like to
- 7 see it, forgive me, trust but verify some of
- 8 the information.
- 9 One of the threshold questions I
- 10 have about that proposal is, we know that
- 11 there's a financing contingency in this
- 12 lease. Did MSG also request the financing
- 13 contingency?
- 14 MR. MEYER: No. They did not
- 15 require a financing contingency. They
- 16 offered to finance it themselves. They also
- 17 had built in the ability to finance the
- 18 project, but they said that they could
- 19 finance it.
- LEGISLATOR WINK: Doesn't that
- 21 have a certain value to it? I mean,
- 22 wouldn't it seem to me that, as a threshold
- 23 matter, after you throw out all the
- 24 differences between those two proposals,
- 25 that seems to be a pretty significant

Economic/Community Development 9-9-13 2 difference between these proposals and, yet, 3 it wasn't included in this discussion? 4 MR. MEYER: Right. I understand 5 your concern on that. As I indicated 6 previously, PFM and KPMG have reviewed the 7 finances of both the proposers on this and they felt confident as expressed in that 8 9 report this is what Forest City Enterprises 10 does on a daily basis, a \$10 billion company 11 and that, as Mr. Lester indicated previously, that they have the same 12 13 financing and they do a significant amount 14 of financing, and that they are capable and, 15 based on those reports, which I'm not sure 16 they were shared with the Office of 17 Legislative Budget Review, that Forest City Enterprises and NEC is perfectly capable of 18 19 obtaining financing on this project. LEGISLATOR WINK: Apropos that, 20 21 and I am going to request also a copy of the 22 analysis done by PFM and KPMG on both these

It just seems to me though that

proposals, I would very much like to see

23

24

that.

- 2 that has a certain monetary value as well
- 3 the fact that there's no contingency. I'm a
- 4 real estate lawyer in private practice which
- 5 I rarely get to do these days it seems, but,
- 6 when I do, I know that the buyer you want is
- 7 the buyer who is buying without a mortgage
- 8 contingency, for example.
- 9 There is a value to that. There
- 10 is a commitment that comes with that, and
- 11 apropos commitments, by the way, are the
- 12 letters expressing confidence on the part of
- 13 Goldman Saks and Guggenheim. Are they
- 14 letters of commitment or are they letters of
- 15 intent or expressions of interest or where
- 16 do they fall in terms of the --
- MR. LESTER: They're not binding
- 18 financing because we don't have a quaranteed
- 19 price contract. We haven't sold the naming
- 20 rights. So there are other things that we
- 21 need to undergo, so they're not binding.
- 22 LEGISLATOR WINK: Are they also
- 23 publically accessible, are they available to
- 24 us as well?
- MR. LESTER: Sure.

- 2 LEGISLATOR WINK: I would like to
- 3 see them as well. It just strikes me that
- 4 I'm a little upset we didn't discuss, what I
- 5 think is a threshold issue, of -- and I
- 6 understand, by the way, that the advisory
- 7 panel that the county put together, in fact,
- 8 came out of the two proposals split in large
- 9 measure because of the lack of the
- 10 contingency on the part of MSG. So it seems
- 11 to me that that should have been something
- 12 that should been addressed up front and I'm
- 13 a little upset that it wasn't.
- MR. KLEIN: Legislator Wink, just
- 15 to address your point there.
- 16 The lack of a financing
- 17 contingency in the MSG proposal was an
- important point that the evaluation
- 19 committee and the business advisory council
- 20 considered when reaching their conclusions
- 21 and their recommendation to the county
- 22 executive.
- So I don't want it to seem that
- 24 that was kind of put to the side and not
- 25 really considered. That was a strong

- 2 enhancement to the MSG proposal and,
- 3 notwithstanding, the other -- based upon the
- 4 other factors including the direct financial
- 5 terms, et cetera, the evaluation committee
- 6 thought the NEC proposal was a better option
- 7 for the county to move forward with.
- 8 LEGISLATOR WINK: That may be at
- 9 the end of the day but that certainly wasn't
- 10 what was presented here today initially and
- 11 it wasn't what was presented in Newsday.
- 12 There was never a discussion of the
- 13 contingency which is what I believe the
- 14 elephant in the room as it were.
- 15 Because whatever you say about
- 16 the Lighthouse, we knew the potential
- 17 ramifications of the recession was the
- 18 drying up of financing. As much as we want
- 19 to think we are in full recovery mode now,
- 20 there is no quarantees of that.
- So my concern is, do we find
- 22 ourselves in a circumstances where years
- 23 down the road the financing dries up as
- 24 well. The MSG proposal, with no
- 25 contingency, has to go forward. The Forest

- 2 City proposal with contingencies may not go
- 3 forward.
- So, be that as it may --
- 5 MR. MEYER: Can I just address
- 6 that one more point?
- 7 LEGISLATOR WINK: Sure.
- MR. MEYER: Upon a full review
- 9 of the risks and the risk tolerance of MSG
- 10 and we take your point very seriously, when
- 11 you take a look at the overall risk posture
- 12 of Madison Square Garden, you are pulling
- one thing, one item out and pointing that
- 14 out, and we understand that. If you take a
- 15 look in the Office of Legislative Budget
- 16 Review, review that, and you take a look at
- 17 the overall risk posture of Madison Square
- 18 Garden, you'll see there are numerous
- 19 elements and numerous items and factors
- 20 throughout the agreement which, in the
- 21 balance, the favor is tipped towards NEC.
- 22 One consideration clearly was financing. If
- 23 you take at look at the risk posture of MSG
- 24 and other items that they agreed to and
- 25 termination and the overall rental

- 2 structure, obviously the favor balanced
- 3 towards NEC.
- 4 But there are numerous items and
- 5 we can meet with you and point them out or
- 6 through the Office of Legislative Budget
- 7 Review, we can point out all the significant
- 8 differences between the two proposals.
- 9 LEGISLATOR WINK: I would love to
- 10 have that opportunity, certainly after I get
- 11 the backup information so I can do an
- 12 educated analysis myself. But I would
- 13 appreciate that opportunity.
- 14 Speaking of risk analyses or risk
- 15 assessment, in a matter of speaking, as I
- 16 understand it, the lease commencement date
- 17 is August 1st, 2015 unless the county is
- 18 unable to deliver the premises, in real
- 19 estate parlance, vacant and room swept, but,
- 20 in reality, it's, actually, we need to
- 21 deliver it vacant, as I understand it; is
- 22 that correct?
- 23 MR. KLEIN: Yes, that's correct.
- LEGISLATOR WINK: And, yet, one
- 25 of the provisions in here deals with the SMG

- 2 lease which is certainly another elephant in
- 3 the room, as it were.
- 4 I know in 2007 Lighthouse
- 5 Development Group insinuated itself into the
- 6 relationship of SMG, I think to our
- 7 advantage maybe, but, certainly, we now have
- 8 a third party in this arrangement which I'm
- 9 wondering what impact does that have on our
- 10 ability to actually meet the lease
- 11 commencement date.
- 12 If it's something we don't
- directly control, or we only partially
- 14 control, getting the SMG lease out of the
- 15 way so that everything commences August 1,
- 16 2015, what impact does the SMG lease and the
- 17 Lighthouse involvement in that lease do to
- 18 our lease commencement date?
- 19 MR. MEYER: Not sure with the
- 20 Lighthouse, but that lease with MSG
- 21 terminates on July 31st, 2015 as well, so
- 22 they correspond.
- 23 LEGISLATOR WINK: I know we are
- 24 all attorneys here, God knows, but there's
- 25 nothing in that lease that would provide an

- 2 option period or provide an extension period
- 3 or anything of that nature?
- 4 MR. MEYER: Right.
- 5 LEGISLATOR WINK: So as of August
- 6 1st, 2015, SMG is no longer affiliated with
- 7 Nassau County and --
- MR. MEYER: That's correct.
- 9 LEGISLATOR WINK: Are there
- 10 potential entities or lease holds or any
- 11 kind of license agreements or anything that
- 12 could actually impact the August 1st, 2015
- 13 lease commencement date?
- 14 DEPUTY COUNTY EXECUTIVE WALKER:
- 15 Not that we see, no.
- MR. KLEIN: Those are the only
- 17 two agreements, the SMG lease and the NY
- 18 Islander's lease that the county has for the
- 19 property and they both expire, as we said,
- 20 and all options and renewal, any possible
- 21 extensions have all been exhausted for both
- leases.
- LEGISLATOR WINK: Okay. More
- 24 generally, I guess, my real question is, I
- 25 appreciate Mr. Ratner, I appreciate Forest

Economic/Community Development 9-9-13 2 City, and I appreciate the success story 3 they are making out of the Barclays Center. 4 Mv real fundamental concern 5 though is that at the end of the day, the 6 interest in the Barclays Center is supreme, 7 I think, to Forest City. If and when there comes a point 8 9 when the leasehold with the Coliseum could 10 be in conflict with the best interests of 11 the Barclays Center, who wins? I think I 12 know the answer to that. I hope it's not either/or situation but we're just coming 13 14 out a recession where it pretty much became 15 dog eat dog. We're still not where we were 1.6 before. Financing, credit, all of that is 17 still very tight, relatively speaking, prior 18 to 2008, and if comes down to a question of 19 we're making an effort to re-brand this but, 20 to a great extent, we can't re-brand it in 21 the image of Barclays if we're now the 22 competitor of Barclays.

23 DEPUTY COUNTY EXECUTIVE WALKER:

24 I agree with you 100 percent because this is

25 the same problem I had with both looking at

- 2 MSG and Barclays, for lack of a better word,
- 3 NEC, because they are both competing, I
- 4 guess -- it's no different if we selected
- 5 MSG than if we selected Barclays, with the
- 6 one exception --
- 7 LEGISLATOR WINK: But, Rob, if I
- 8 may, clearly, MSG is a brand unto itself.
- DEPUTY COUNTY EXECUTIVE WALKER:
- 10 Yes.
- 11 LEGISLATOR WINK: And it's not a
- 12 brand in the making. The Barclays Center is
- 13 very much still a brand in the making.
- 14 The Coliseum will be a brand
- 15 that's got to be remade because of the
- 16 reputation of the thing that we are already
- 17 starting from now.
- DEPUTY COUNTY EXECUTIVE WALKER:
- 19 I agree with you.
- 20 LEGISLATOR WINK: So we're almost
- 21 starting from a deficit there, but my
- 22 question was, and one of the fundamental
- 23 questions I quess between MSG and Forest
- 24 City was, we've got a tried and true brand
- 25 in Manhattan, and it's always going to be a

Economic/Community Development 9-9-13 2 mecca, always going to be a draw, always 3 going to be there. 4 We are dealing with something 5 right now that's still very much in it's 6 relative infancy and hopefully we'll be 7 gangbusters going forward, but, at the same 8 time, while the attention to detail is 9 there, will it be replicated here? 10 DEPUTY COUNTY EXECUTIVE WALKER: 11 That was one of my main concerns going in 12 and, as I said, having to enjoy sports and 13 visiting many of these facilities, one of 14 the things that we looked at this proposal 15 and the committee did was the wide range, 16 and you went through all those different 17 programming, the wide range of programming 18 that they brought to the table from boxing 19 to NCAA sports to Live Nation. It was a

On top of that is the downsizing

20

21

the industry.

whole host of real record setting people in

23 to 13,000 seats. We are not competing with,

24 per se, them, because they are going to a

25 smaller venue. We are going to have smaller

Economic/Community Development 9-9-13 2 concerts that they don't do there. You just 3 see the numbers of people that they actually 4 get, and they can talk about their program 5 much better than I can. 6 Next week, when both Bruce Ratner 7 himself and Brett, I always say his name 8 wrong, Yormack, I hope he's not listening, 9 but what he has done, and I say this to 10 anybody that I've met, what he's done in 11 terms of branding with his team, obviously 12 he's not by himself, what they have branded 1.3 here they will be here as we continue this 14 process, and everything that you've said I don't disagree with, and I think it's all 15 16 important and I think we will look at some 17 of those things on how we might be able to

Obviously they're listening to it too, very important. You're going to see a

21 team that really has branded something,

tighten some wording up.

18

22 already has plans in mind on how they brand

23 this. I don't think we'll ever be the step

24 child to Barclays Center. I don't believe

25 it. I hope I'm right at the end of the day.

- 2 I think I am.
- I said what they have done with
- 4 Barclays is why their numbers are what their
- 5 numbers are because of the way their
- 6 business model is. I hope you get a chance,
- 7 that he'll answer those questions of you
- 8 because, as I said, I've never met someone
- 9 like that, what he has done, the vision that
- 10 they have had.
- I personally, not that I was on a
- 12 selection committee, I personally believe
- 13 that this was the right people, no knocking
- 14 the MSG proposal. The MSG proposal was very
- 15 good. I think they would have done very
- 16 well too. The finances just didn't add up
- 17 as far as we were concerned -- or I should
- 18 say the committee was concerned. Obviously
- 19 we stand by and support their decision.
- 20 A lot of vetting went into this
- 21 process, not just about finances but the
- 22 ability for it to take place, what it will
- 23 actually be, what the Coliseum will look
- 24 like, what type of programming will be
- 25 there. The adding of the Disney Institute

- 2 was a home run.
- If you see the guest services, if
- 4 you've been at Barclays, I've never been
- 5 there myself, but the guest services
- 6 everyone just raves about. People just --
- 7 you walk up there and they're going to find
- 8 your way where you need to go, all those
- 9 things add up, the Yankees adding to the mix
- 10 with Legends. The Yankees and Dallas
- 11 Cowboys formed Legends hospitality and the
- 12 food service if you've been at Yankee
- 13 Stadium, it's phenomenal.
- I actually thought I ran into
- 15 your brother once because he's the exact
- 16 look alike that actually works at Yankee
- 17 Stadium.
- 18 LEGISLATOR WINK: My brother is a
- 19 lot better looking, believe me.
- DEPUTY COUNTY EXECUTIVE WALKER:
- 21 When I went up to him, I almost said, Hi
- 22 Wayne.
- 23 LEGISLATOR WINK: I can tell you
- 24 this. I can tell you first hand that I had
- 25 occasion just in the last several months to

- 2 see an Islander game at the luxury boxes
- 3 there and to see a Nets game at the end of
- 4 the season. There is no comparison between
- 5 the facilities, right down to -- not to
- 6 offend anybody, but at the Coliseum we were
- 7 asked to participate in a 50-50 raffle,
- 8 literally to buy tickets. At the Barclays,
- 9 it's was an entirely different experience.
- 10 DEPUTY COUNTY EXECUTIVE WALKER:
- 11 You have to buy them because you feel
- 12 embarrassed if you don't buy them. I
- 13 understand. That's why I don't go.
- 14 LEGISLATOR WINK: It was an
- 15 amazing distinction between the two.
- 16 Let me leave you with one closing
- 17 thought on this. It's going to take a lot
- 18 to re-brand this Coliseum.
- 19 DEPUTY COUNTY EXECUTIVE WALKER:
- 20 Definitely.
- 21 LEGISLATOR WINK: A paint job and
- 22 a new facade is not enough. I think the
- 23 best way for you to re-brand this Coliseum
- 24 is to commit to bringing the Islanders back
- 25 here more than six games a year. Make this

- 2 their home. That will guarantee an anchor
- 3 tenant, that will guarantee success of this
- 4 Coliseum, and, certainly the Barclays Center
- 5 will not suffer from the fact that they
- 6 already have good anchors.
- 7 DEPUTY COUNTY EXECUTIVE WALKER:
- 8 We don't disagree with you one bit.
- 9 LEGISLATOR WINK: So that's my
- 10 ask in all this, that we recommit to the
- 11 Islanders being here, where their fan base
- 12 is and where we can then properly re-brand
- 13 not only the Coliseum but maybe even the
- 14 Islanders to a great extent.
- DEPUTY COUNTY EXECUTIVE WALKER:
- 16 The county would agree 100 percent with you.
- 17 I think that's everyone's desire.
- 18 LEGISLATOR WINK: That's just my
- 19 request and I'm going to leave you with
- 20 that. Thank you.
- 21 CHAIRWOMAN FORD: I just want to
- 22 go back to once again to comments made by
- 23 Mr. Ratner at the Coliseum, the day that we
- 24 announced at the press conference.
- I think that my feeling from him

- 2 and all of his partners who are up on the
- 3 dais with him, their commitment was very
- 4 sincere. It is their desire to invest in
- 5 Nassau County by rebuilding the Nassau
- 6 Coliseum.
- 7 I think that with their
- 8 reputation, and I'm going to guess and I'm
- 9 not trying to look into the pocketbooks of
- 10 the Ratners, but, basically, what is the
- 11 worth of this organization that is backing,
- 12 that is going to be behind this new
- 13 Coliseum, the overall, is it worth \$5
- 14 billion --
- MR. LESTER: It's about a \$10
- 16 billion of our parent company, and then you
- 17 have obviously the other partners as well,
- 18 but that's what Forest City is, and assets.
- 19 CHAIRWOMAN FORD: And how many
- 20 other venues or other situations such as
- 21 this have they entered into based on
- 22 basically this five year deal? I'm not a
- 23 lawyer so I'm not going to say all the
- 24 technical terms.
- MR. LESTER: This is a typical

- 2 structure for us. So the financing
- 3 contingency is something we would typically
- 4 do. The completion quaranty, it's all sort
- 5 of the typical structure. Each building is
- 6 it's own purpose entity. That's how all of
- 7 our projects work.
- 8 CHAIRWOMAN FORD: So this is not
- 9 like the first or second or third time you
- 10 entered into any type deal?
- MR. LESTER: No, of course not.
- 12 I have been personally been at the company
- 13 for 13 years and worked on several different
- 14 types of projects from Barclays Center to
- office to residential. So it's pretty
- 16 common.
- 17 CHAIRWOMAN FORD: I quess also,
- 18 and I think that the concerns raised by the
- 19 other side of the aisle in regard to the
- 20 financing and the security of the financing,
- 21 I guess, we're looking, we don't want to go
- 22 into this with five years down the road, the
- 23 next thing we know is that we have a rebuilt
- 24 Coliseum and no tenants whatsoever. But my
- 25 quess is, based on the reputation of Forest

- 2 City Ratner and the other partners that,
- 3 even though it is very, very tempting to
- 4 take a look at MSG and say that if they were
- 5 going to sell finance right from the
- 6 beginning, that would be something that
- 7 would definitely tip in the favor of
- 8 entering into an agreement with them.
- 9 But my guess is, based on the
- 10 reputation of the Ratner Group, that this
- 11 was something that you looked at in making
- 12 your decision as to which group that you
- 13 were going to sign the deal with, correct?
- MR. WALKER: Correct.
- 15 CHAIRWOMAN FORD: Legislator
- 16 Jacobs.
- 17 LEGISLATOR JACOBS: I am not
- 18 going to repeat anything that was said
- 19 already, but I'm going to talk to you about
- 20 the Islanders. I'm going to talk to you
- 21 that I never was a Ranger fan nor will I
- 22 ever be no matter where the Islanders could
- 23 ever be. And, to tell you that there are a
- 24 lot of women that are Islander fans. But
- 25 there is not a woman who is an Islander fan

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that will not tell you they will never be in

- 3 favor of this unless you are going to do
- 4 something for the bathrooms in the Coliseum
- 5 for women.
- Now, the reason I'm saying this
- 7 to you -- I told I would make everyone
- 8 laugh. There is a reason for it though.
- 9 You're talking about seating and talking
- 10 about 3,000 less seats, in order to give us
- 11 more use of the ladies' room that exist
- 12 which are not sufficient as they are. I am
- 13 concerned about those 3,000 less seats.
- 14 Because I believe that we want to keep the
- 15 seating as it is, if not, enrich upon it.
- I would like to know, during your
- 17 renovations, are you just going to update
- 18 and beautify, or are you going to be
- 19 innovative and improve upon what is not
- 20 there right now? There is a very big
- 21 difference. Sometimes it pays to build next
- 22 door and build it better and with more
- 23 thought process than to do the rebuilding to
- 24 something that already is and has its flaws.
- I also feel, and you can correct

- 2 me if I'm wrong because you guys know better
- 3 than me. Supposedly, the way the Barclays
- 4 Center is right now, it's awful for hockey,
- 5 it has to be totally reconfigured. Is that
- 6 true?
- 7 MR. LESTER: I wouldn't describe
- 8 it as awful, but there's some site line
- 9 constraints on one end of bowl, so there are
- 10 some practical challenges the way that the
- 11 bowl is configured.
- 12 LEGISLATOR JACOBS: Which never
- 13 makes anybody happy, female or male.
- Also, I'll you something that I
- 15 got from somebody.
- 16 DEPUTY COUNTY EXECUTIVE WALKER:
- 17 There's more women in the male bathrooms
- 18 than there are males because there's not
- 19 enough women bathrooms.
- 20 LEGISLATOR JACOBS: This is not
- 21 me, this is a quote I got.
- I've heard that there is no room
- 23 at the Barclays Center, the present one, for
- 24 the Islanders' offices and the day-to-day
- 25 operations. Is any of that true? Is there

- 2 room for offices for them right now or is
- 3 that something that has to be redone at the
- 4 Barclays Center also?
- 5 MR. LESTER: Well, you said a lot
- 6 of things, so I will try to answer them.
- 7 There are some adjustments that
- 8 need to be made to the arena. So, when it
- 9 was originally designed, for example, there
- 10 was no hockey room for an NHL team. So the
- 11 hockey room needs to be built, and, in
- 12 conjunction with that, we'll need to build
- 13 some Islander offices. We are building a
- 14 residential building next to the arena
- 15 there, so I think there is the opportunity
- 16 to satisfy those requirements.
- 17 Additionally, I would like to
- 18 comment on the capacities, both in the NHL
- 19 and then with some of the major concerts.
- 20 One of the things we've tried to
- 21 do, and I will talk about the NHL first.
- 22 The Barclays Center can accommodate 14,500
- 23 seats which is obviously smaller, but one of
- 24 the things that we've tried to do, both with
- 25 basketball there and here is to have every

- 2 seat filled. So we would like to do that
- 3 again at the Nassau Coliseum.
- A lot of the big events are only
- 5 selling 13,000 to 14,000 seats. We think
- 6 it's better to improve the circulation and
- 7 to remove seats, replace seats with new
- 8 seats and to have a Coliseum that's full or
- 9 feels more full.
- 10 Then, some of the events we are
- 11 going to bring are smaller, 8,000 to 10,000.
- 12 So when you have that kind of capacity, the
- 13 bathrooms and the rest rooms and the
- 14 concessions work better.
- 15 LEGISLATOR JACOBS: But does the
- 16 NHL actually have a requirement for seating
- 17 when they're hosting an major league, NHL
- 18 team?
- MR. LESTER: I think they have
- 20 something about it being right around
- 21 14,000, 14,5000. So it does meet the
- 22 requirement.
- 23 LEGISLATOR JACOBS: That's a
- 24 concern for me. All kidding aside,
- 25 including the ladies' rooms, but the truth

- 2 of the matter is that I think it's important
- 3 to see the forest through the trees in this
- 4 and to realize that we're going to be, and
- 5 from what I hear around both sides, we are
- 6 all looking to somehow convince the
- 7 Islanders, or convince Mr. Wong and
- 8 Mr. Ratner to bring them back to us to where
- 9 they belong.
- 10 You have to understand that I am
- 11 very, very close to my constituents. I know
- 12 how they think. It's very important that we
- 13 are worried about financing as we should be
- 14 and that we should have that locked down
- 15 before we give the final approval, but the
- 16 fans deserve that team. We couldn't do it
- 17 the way they wanted to do it where the fans
- 18 would pay for the entire team getting the
- 19 Coliseum, but we certainly can do something
- 20 now.
- So, here's my suggestion as a
- 22 total layperson. You redo it the right way.
- 23 You have the right number of seats. You
- 24 help us by giving Long Island back their
- 25 Islanders and you give Brooklyn their Nets

- 2 and you got happy people in Brooklyn and in
- 3 Long Island. That is my solution and make
- 4 the ladies happy. It helps. Thank you. So
- 5 simple.
- 6 CHAIRWOMAN FORD: I'm with you on
- 7 that, Judy. Legislator Denemberg.
- 8 LEGISLATOR DENENBERG: It's now
- 9 good evening. I want to thank each of you
- 10 for being here and, particularly, Deputy
- 11 County Executive Walker for putting this
- 12 presentation, or having you come and put
- 13 this presentation together. It's something
- 14 so important.
- But first, you heard from
- 16 everyone, we'd love it if the Islanders
- 17 stayed even though now there seems to be, a
- 18 commitment apparently to go to Barclays.
- 19 How much money does Barclays or does Ratner
- 20 have to invest in the Barclays Center for
- 21 hockey? We talked about the changes you
- 22 have to do, but in terms of a monetary
- 23 commitment, how much is that?
- DEPUTY COUNTY EXECUTIVE WALKER:
- 25 I think it's a tough question to ask because

- 2 it has nothing really to do with this lease.
- 3 I don't want to put them on the spot if
- 4 something that might be confidential
- 5 agreements and things of that nature that
- 6 the Islanders may have with Barclays.
- 7 I get the Islanders. I
- 8 understand it. We will have discussions.
- 9 If there is a way to get more Islander games
- 10 or the Islanders to move back, I think
- 11 everyone would love it, including the county
- 12 executive, and more bathrooms and everything
- 13 else. I'd just rather not get into
- 14 something could impact -- Jim, unless you
- 15 want to talk about it?
- MR. LESTER: I mean, I would
- 17 prefer to stay away from it if possible.
- 18 It's a different building, different
- 19 project.
- LEGISLATOR DENENBERG: My point
- 21 is, it's exactly what Mr. Walker was saying
- 22 I believe to I believe Mr. Wink's questions,
- 23 you were left with a situation where both of
- 24 the bidders have competing, or what seems to
- 25 be, competing interests close by, one in

- 2 Brooklyn, Barclays, and one in Manhattan,
- 3 which is MSG.
- 4 My logic here is we all want to
- 5 keep the Islanders but it seems like if the
- 6 current bidder, who makes the decision or
- 7 would have to negotiate with the Islanders
- 8 to keep item here, has already negotiated to
- 9 bring the Islanders to Brooklyn, and is
- investing money that you don't want to tell
- 11 me how much, and that's fine, but investing
- 12 money to make that facility compatible with
- 13 hockey, and the current facility, Barclays,
- has 14,500 seats and we're going to only
- have 13,000, seems like the commitment is
- 16 already to take the Islanders to Brooklyn,
- 17 and I don't know if we even have enough
- 18 seats under NHL rules to keep the Islanders
- 19 here. Can you answer that?
- MR. LESTER: We've talked to the
- 21 NHL about our plan. Obviously we wouldn't
- 22 want to do anything to prevent the six games
- 23 so we would want to revisit that. But I do
- 24 think that 13,000 works for the NHL games.
- 25 If you look at some of the attendance, we've

- 2 done this, we had a little bit of this kind
- 3 of conversation with the Barclays Center,
- 4 typical arenas were like 20,000, 21,000, and
- 5 in our capacity, we scaled it down to
- 6 18,000, because we wanted the building to be
- 7 full and exciting every night.
- 8 So it's the same sort of
- 9 philosophy that we're bringing here. Just
- 10 to touch on the competition between the
- 11 Barclays Center and the Nassau Coliseum. We
- 12 really view Nassau as its own market. Both
- 13 Nassau and Suffolk had 2.8 million people.
- 14 You're getting events that play both the
- 15 Barclays Center and Coliseum already. We
- 16 think of it as more complimentary than
- 17 competitive.
- 18 LEGISLATOR DENENBERG: Just from
- 19 studying the NHL over the years, when they
- 20 were supportive of the Lighthouse Project,
- 21 and when they were with the Islander
- 22 ownership, really coming here to Nassau and
- 23 to everyone involved, whether it was the
- 24 county executive, the legislature, the Town
- 25 of Hempstead, being supportive of the new

- 2 arena, it always seemed -- and I don't know
- 3 if it's protocol or just what they initially
- 4 look at, but it would seem like they would
- 5 always want facilities that are in the range
- of a minimum of approximately 15,000.
- 7 So I don't know if we're taking
- 8 ourselves out of any ability to be more than
- 9 a four game a year venue by having an arena
- 10 that's so small. I certainly think it's
- 11 preferable to have a 13,000 person arena if
- 12 it gives Legislator Jacobs more room and
- more bathrooms but, in all seriousness
- 14 though, and if that makes us a better
- 15 facility, that's what it has to be.
- But I really think that
- 17 everyone's desire to keep the Islanders here
- 18 almost seems contradictory to what the NHL
- 19 requirements might be, and the own competing
- 20 interests at Barclays where investing money,
- 21 and already have a commitment from the
- 22 Islanders.
- My question, which came up at the
- 24 introduction, which is a bigger concern, is
- 25 there any talk, is there any possibility

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- 2 that the Islanders would go to Barclays
- 3 earlier, before the 2015 season?
- 4 DEPUTY COUNTY EXECUTIVE WALKER:
- 5 No.
- 6 LEGISLATOR DENENBERG: That's
- 7 good. Very good. But obviously anything
- 8 that we can do to get more Islander games
- 9 here, you've heard it again and again, I'm
- 10 just not seeing it with what's been going
- 11 on.
- 12 DEPUTY COUNTY EXECUTIVE WALKER:
- 13 They good thing with the Islanders, they
- 14 average about 11,000 fans, give or take.
- 15 LEGISLATOR JACOBS: Only when
- 16 they were not a good team. When they were
- 17 at their top, you couldn't get a seat.
- 18 DEPUTY COUNTY EXECUTIVE WALKER:
- 19 It's like anything. I agree. Hopefully if
- 20 you're playing well --
- 21 LEGISLATOR JACOBS: If they pay
- 22 the money to build a team, they will come.
- LEGISLATOR DENENBERG: Rob, you
- 24 and I were certainly there when they were
- winning those cups in '79 to '83.

- 13 C O 11 O 11 I L C 7 G O 111 11 I L L L L L D C 9 G 1 O D 11 G D L - 9 G 9 G 1 .	Economic	/Community	, Development	9 – 9 – 13
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- DEPUTY COUNTY EXECUTIVE WALKER:
- 3 I have a picture inside the Stanley Cup and
- 4 I wasn't going to the bathroom.
- 5 LEGISLATOR DENENBERG: The
- 6 average attendance in those years, the
- 7 hay-day, was close to 14,000 I thought.
- 8 DEPUTY COUNTY EXECUTIVE WALKER:
- 9 Yes, about 14-5, 15.
- 10 LEGISLATOR DENENBERG: The
- 11 average attendance was 14 -- and would sell
- 12 out, 15-8 or 16,000, whatever it was. I
- 13 looked it up, in the '81, '82 season, there
- 14 were, more than half the games were
- 15 sell-outs.
- 16 DEPUTY COUNTY EXECUTIVE WALKER:
- 17 You're right. We understand the Islanders'
- 18 thing and we will have a conversation with
- 19 them. Unfortunately or fortunately, the
- 20 county executive, I think everyone is in
- 21 full agreement that we want to keep the
- 22 Islanders here as much as possible.
- LEGISLATOR DENENBERG:
- 24 Contingency is a big issue that we're
- 25 looking at. Everyone raised it. It comes

- 2 in Section 4 of the agreement so, where the
- 3 tenant, which is NEC, a requirement would be
- 4 receiving binding commitments, a form
- 5 reasonably satisfactory to the tenant for
- 6 all benefits required and all financing
- 7 deemed necessary by tenant in order to
- 8 perform the work.
- 9 I was going to ask this all
- 10 along, and that includes IDA financing in
- 11 accordance with Schedule D.
- 12 So, under this agreement, what am
- 13 I to understand not being a real estate
- 14 attorney or expert in the field, I practice
- 15 environmental and intellectual property.
- 16 What is all financing deemed necessary, and
- 17 what would be a form reasonably satisfactory
- 18 to the tenant for the financing?
- 19 MR. LESTER: I think there's two
- 20 parts here. One is the component of the IDA
- 21 benefits. So the IDA benefits are the
- 22 benefits that Mr. Meyer laid out in his
- 23 presentation which are the full exemption of
- 24 the real estate taxes on the Coliseum, the
- 25 mortgage recording tax, the sales tax

- 2 exemption, and the phase in of the real
- 3 estate taxes.
- 4 LEGISLATOR DENENBERG: Schedule
- 5 D, real estate tax exemption for the
- 6 premises, phased in flexible pilot for the
- 7 Coliseum Plaza and the Coliseum Plaza
- 8 improvements, sales and use tax exemptions
- 9 for portions of the Coliseum improvements
- 10 and mortgage recording tax exemption.
- MR. LESTER: So our overall
- 12 economic model is based on those benefits
- 13 and, to the extent they're not available, it
- 14 becomes problematic. So that's what that is
- 15 speaking to.
- Then, on the financing, we need a
- 17 binding commitment from a lender like
- 18 Goldman to finance a certain amount of the
- 19 project costs.
- 20 LEGISLATOR DENENBERG: So that
- 21 would be -- but my concern, and maybe the
- 22 county can answer here, by saying in a form
- 23 reasonably satisfactory to the tenant and
- 24 all financing deemed necessary, you talked
- 25 about with other questions the IDA component

Economic/Community Development 9-9-13 2 which is indirectly then from the county or 3 at a cost to the taxpayer. That's not a 4 cash cost so that's why you say no cash 5 outlay, but it is indirectly a cost to us, 6 Nassau County, the taxpayers. But that 7 financing you said could be from Goldman. 8 At what point -- could it be the 9 interest rate is too high or the points to 10 close are too high that would make NEC deem 11 the financing not satisfactory or not 12 reasonably satisfactory? That concerns me. 13 MR. MEYER: Right. That would be 14 one of the terms you would consider under 15 something like that. It would be if --16 under the market conditions, if it was a 17 significantly high interest rate, and it 18 wasn't economically feasible for them to 19 enter into the deal, then that's correct. 20 Then it's financing that's appropriate for 21 what they need. 22 LEGISLATOR DENENBERG: So what 23 regulates then if you want to get out at 24 some point saying whatever you get is not

reasonably satisfactory, but is there an

25

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2	industry standard that regulates what should
3	be reasonably satisfactory?
4	Because, the way this is written,
5	it's the tenant's sole prerogative here.
6	If it's not financing, all financing deemed
7	necessary, and not reasonably satisfactory.
8	Is there some way to lock you in
9	more?
10	MR. MEYER: Right. It does say
11	reasonably satisfactory to the tenant. But
12	what I would say on that is, we did have, as
13	I indicated previously, PFM and KPMG vet
14	both of the proposers in this instance and
15	indicate, this is what they do every day, a
16	\$10 billion corporation, that they expressed
17	significant confidence that they would
18	obtain the financing necessary to complete
19	this project.
20	So when it comes to terms of
21	LEGISLATOR DENENBERG. As they

- LEGISLATOR DENENBERG: As they
- 22 would obtain it for NEC?
- MR. MEYER: For NEC, that's
- 24 correct.
- 25 LEGISLATOR DENENBERG: I guess I

- 2 will wait and see what OLBR shows in
- 3 accordance with what Legislator Wink had
- 4 requested, but are we confident that this is
- 5 relatively, what's the word I'm looking for,
- 6 standard in the industry?
- 7 DEPUTY COUNTY EXECUTIVE WALKER:
- 8 Yes. 100 percent. Standard in the
- 9 industry. And just want the financing too,
- 10 and the IDA component and the two proposals
- 11 and I'm glad that OLBR has the two different
- 12 leases. The IDA requirements that MSG put
- on their proposal was the same identical to
- 14 what NEC has put on, but, also, MSG was also
- 15 requiring as part of this deal, was to get
- 16 100 percent IDA zero full tax exemption on
- 17 the plaza improvements. There's going to be
- 18 no property tax. They wanted a full
- 19 exemption on all plaza improvements and also
- 20 the Coliseum improvements.
- NEC is just requiring the IDA
- 22 components for the exemption on the Coliseum
- 23 property and the plaza improvements. They
- 24 obviously will go with what they usually do
- 25 for any type of exemption, if they can get

- 2 the sales tax exemption and a mortgage
- 3 recording tax, but they are fully prepared
- 4 and agree to pay a pilot.
- 5 LEGISLATOR DENENBERG: So the
- 6 bottom line of what you're saying is, yes,
- 7 MSG had none of this financing contingency
- 8 that I'm asking about, but Schedule D of the
- 9 IDA assistance --
- DEPUTY COUNTY EXECUTIVE WALKER:
- 11 Yes, they wanted it and then some.
- 12 LEGISLATOR DENENBERG: Was
- 13 larger?
- 14 DEPUTY COUNTY EXECUTIVE WALKER:
- 15 Yes.
- 16 LEGISLATOR DENENBERG: So,
- 17 Maurice Chalmers is here.
- Maurice, is that something that
- 19 you can look at when you're doing that
- 20 comparison that was requested of the
- 21 bottom-line comparison -- I'm sorry, you
- 22 were asked to do a comparison, not just of
- 23 this deal, but also take a look at MSG to
- 24 look at the financing issues. Just to make
- 25 a comparison. So I think what Mr. Walker

- 2 says is obviously important to compare what
- 3 the IDA required commitment was for both.
- 4 MR. CHALMERS: We could highlight
- 5 that in our analysis. It shouldn't be a
- 6 problem. We also have, part of it was
- 7 highlighted also on the KPMG analysis, so we
- 8 will bring that up.
- 9 MR. LESTER: Can I add something?
- 10 I just also wanted to mention that in order
- 11 to advance the project, it is important for
- 12 the company to spend a lot of money,
- 13 millions of dollars advancing the design,
- 14 ramping up staff, going out. So we are
- 15 going to be heavily invested in the success
- 16 of the project.
- 17 LEGISLATOR DENENBERG: To just
- 18 not get into any more of these questions, I
- 19 think it might have been Mr. Nicolello or
- 20 Mr. Wink, I can't remember, had asked for
- 21 the MSG proposal itself as something
- 22 important.
- There haven't been that many
- 24 questions on the plaza improvements versus
- 25 the Coliseum improvements. Can you just

- 2 outline the dates that the Coliseum
- 3 improvement could start, I believe it's
- 4 August 1st of 2015, but has to start within
- 5 five years, correct, of the execution of the
- 6 agreement?
- 7 MR. LESTER: Right.
- 8 DEPUTY COUNTY EXECUTIVE WALKER:
- 9 That's correct.
- 10 LEGISLATOR DENENBERG: Outline
- 11 when the plaza improvements, the Coliseum
- 12 Plaza improvements would have to start and I
- 13 would assume the plaza improvements are
- 14 what's on your figure right behind us,
- 15 that's the restaurants, the ice skating
- 16 rink, the bowling alley.
- 17 DEPUTY COUNTY EXECUTIVE WALKER:
- 18 Our goal in working with NEC and the Town of
- 19 Hempstead will be to do the Plaza
- 20 improvements and the Coliseum improvements
- 21 simultaneously. We believe it's a much
- 22 better way to go. Obviously we all have to
- 23 work aggressively on that, that's why with
- 24 respect to the timeline, 23 months actually
- 25 is a very tight window, but we believe it's

- 2 the best way to do it. It will be
- 3 simultaneous.
- 4 LEGISLATOR DENENBERG: Is there a
- 5 contractual commitment as to when it starts,
- 6 the plaza improvements?
- 7 MR. MEYER: Yes, and it's the
- 8 same for both. And it's a 15 month
- 9 construction period for the Coliseum
- 10 renovation and 18 months for the --
- 11 LEGISLATOR DENENBERG: What's the
- 12 total development that you are committing to
- 13 aside from, we've discussed the Coliseum
- 14 improvements again and again, what's the
- 15 total --
- 16 DEPUTY COUNTY EXECUTIVE WALKER:
- 17 About 145,000 square feet, 150,000 square
- 18 feet. Obviously they will work it out when
- 19 they do the site plan, but --
- 20 LEGISLATOR DENENBERG: And the
- 21 breakdown of that where you have 60,000
- 22 square feet of dining options, 25,000 square
- 23 feet recreational, bowling anchor, 60,000
- 24 movie theatre, 2,800 seat theatre, is that
- 25 contractually required or is that subject to

- 2 change?
- 3 DEPUTY COUNTY EXECUTIVE WALKER:
- 4 Pretty much that's their programing but it
- 5 will be site plan approved by the Town of
- 6 Hempstead. We believe it all falls within
- 7 the Mitchell Field mixed use zone, but this
- 8 is a conceptual -- it's a plan that they put
- 9 in place based upon -- the rent stream is
- 10 based upon that plan. So as a work just
- 11 forward with the Town of Hempstead and sign
- 12 leases.
- 13 LEGISLATOR DENENBERG: So in the
- 14 contract it's a commitment to 165,000 square
- 15 feet of development, is that true?
- DEPUTY COUNTY EXECUTIVE WALKER:
- 17 145.
- MR. MEYER: 145,000 plus the
- 19 Fillmore theatre.
- LEGISLATOR DENENBERG: So it's
- 21 145,000 plus 2,800 square foot theatre. And
- 22 what's our revenue for that part?
- DEPUTY COUNTY EXECUTIVE WALKER:
- 24 \$400,000 for the first year and then
- 25 escalating.

- 2 LEGISLATOR DENENBERG: As opposed
- 3 to then the Coliseum, it's the -- the
- 4 Coliseum is \$4 million, 48 percent whichever
- 5 is higher?
- 6 MR. MEYER: Or eight percent of
- 7 the gross revenue, and 12.75 percent of
- 8 parking.
- 9 LEGISLATOR DENENBERG: So
- 10 \$400,000 for the plaza improvements?
- MR. MEYER: Yes.
- 12 LEGISLATOR DENENBERG: \$4 million
- 13 or eight percent of the revenue receipts
- 14 including parking for the Coliseum itself?
- MR. MEYER: It's eight percent of
- 16 the gross revenue on the Coliseum Plaza
- improvements as well, or \$400,000, whichever
- 18 is greater.
- 19 DEPUTY COUNTY EXECUTIVE WALKER:
- 20 And that \$400,000 also escalates.
- LEGISLATOR DENENBERG: But we're
- 22 assuming that for the plaza it's going to be
- lower revenue because I assume you're going
- 24 to have subleases with whoever runs the
- 25 restaurants, the bowling alleys, the movie

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- 2 theatre?
- MR. LESTER: That's correct.
- 4 DEPUTY COUNTY EXECUTIVE WALKER:
- 5 And they're also going to be paying on top
- 6 of that the pilot, whatever the IDA grants
- 7 as the form of a pilot.
- 8 LEGISLATOR DENENBERG: Now, with
- 9 the IDA grants and sewage treatment, for
- 10 example, that's a -- let's take out sewage
- 11 treatment for a second. You, NEC, pays all
- 12 utilities, right; the LIPA cost, water cost,
- 13 all of that, correct?
- MR. LESTER: Correct.
- 15 LEGISLATOR DENENBERG: But the
- one utility that's not sure to me that you
- 17 would pay for because it's typically paid
- 18 from property tax is sewage treatment.
- I assume, because you are in
- 20 sewer district number three, that any
- 21 development would utilize Cedar Creek,
- 22 correct?
- DEPUTY COUNTY EXECUTIVE WALKER:
- 24 Correct.
- 25 LEGISLATOR DENENBERG: Is that in

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- 2 the contract? I didn't see it.
- 3 MR. KLEIN: The specific facility
- 4 is not mentioned in the contract, but in
- 5 Section 15.1 it does identify sewer charges
- 6 as one of the utility fees that NEC will be
- 7 responsible for.
- 8 LEGISLATOR DENENBERG: Sewer
- 9 charges they are?
- MR. KLEIN: They are.
- 11 LEGISLATOR DENENBERG: So what
- 12 would we do, we would have a separate
- 13 agreement for a tie-in?
- MR. LESTER: Yes.
- 15 LEGISLATOR DENENBERG: Do you
- 16 envision an annual charge or something
- 17 charged based on usage?
- MR. LESTER: I think we have to
- 19 evaluate to make sure we're not in -- put
- 20 ourselves in any type of non-conformity with
- 21 the requirements. I don't know if people
- 22 can pay different methodologies of payment.
- 23 We have to look at the law and figure out
- 24 what the correct way is of charging it.
- 25 But, as you know, it's on your tax bill now,

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2	but they will be it will be evaluated. I
3	don't know the exact methodology.
4	LEGISLATOR DENENBERG: That's my
5	question, because I understood gas or water
6	and you shook your head that NEC, you nodded
7	yes, if I'm not incorrect, that NEC is
8	responsible for those charges, correct?
9	DEPUTY COUNTY EXECUTIVE WALKER:
10	Yes.
11	LEGISLATOR DENENBERG: And you
12	understand for sewer, since we don't have a
13	separate charge by now that we'd have to
14	work out some type of agreement?
1 5	MR. LESTER: That's right.
16	LEGISLATOR DENENBERG: Finally,
17	with respect to the Veterans Memorial
18	Coliseum, in reading the lease, it's my
19	understanding that any naming rights that
20	NEC can exercise must still keep the name

MR. LESTER: That's right. Yes.

LEGISLATOR DENENBERG: So we can

Veterans Memorial Coliseum in it, correct?

lose the Nassau but we can't lose the

25 veterans memorial?

21

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- 2 MR. LESTER: I believe you have
- 3 to have Nassau Veterans Memorial.
- 4 LEGISLATOR DENENBERG: All right.
- 5 Final area. The total development we can
- 6 agree that some time after the Lighthouse
- 7 Project was proposed and not accepted by the
- 8 town, the town gave us a footprint or a map,
- 9 not even a map, I guess a zoning plan that
- 10 they would allow, correct?
- MR. LESTER: Yes.
- 12 LEGISLATOR DENENBERG: What is
- 13 the total square acreage of development that
- 14 was in the town's plan?
- MR. SALLIE: The Lighthouse
- 16 Development proposed upwards of 2 million
- 17 square feet of mixed use development.
- 18 When the town rezoned the
- 19 property, and the rezoning or the zoning map
- 20 is in front of you, the area in light blue,
- 21 it's 91 odd acres is the area that the town
- 22 rezoned. So it's inclusive of the 77 acre
- 23 Coliseum property and then the Marriott
- 24 property and the two lots to the south.
- 25 So the development -- the

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- 2 conceptual build-out of the Mitchell Field
- 3 mixed used zone is roughly 1.2 million
- 4 square feet of development.
- 5 LEGISLATOR DENENBERG: That the
- 6 town would allow?
- 7 MR. SALLIE: That the town would
- 8 allow, right. They built out the zone, they
- 9 have this conceptual scenario that they
- 10 analyzed under SEQRA. So it's about 125
- 11 million square feet with 500 residential
- 12 units cap.
- 13 LEGISLATOR DENENBERG: How much
- is being proposed by NEC now?
- MR. SALLIE: Right. So the plaza
- 16 development, so exclusive of the Coliseum is
- 17 roughly 150 thousand square feet.
- 18 LEGISLATOR DENENBERG: So it's
- 19 150,000 of 1.2 million that would be
- 20 allowed?
- MR. SALLIE: Correct.
- 22 LEGISLATOR DENENBERG: So one
- 23 would think we are well within, correct?
- MR. SALLIE: Well within. Well
- 25 within the density, bulk, intensity, and

- 2 uses permitted.
- 3 LEGISLATOR DENENBERG: So, then,
- 4 that other development that we could
- 5 possibly do, and looking at your picture,
- 6 parking I guess would be the elephant in the
- 7 room, but if there is a parking garage that
- 8 resolves itself, either Mr. Walker,
- 9 Mr. Sallie, someone answer, who, if this 145
- 10 square feet of development is done, but the
- 11 town would allow up to 1.2, or even if the
- 12 town scaled it back and said only a million,
- 13 it's like 800,000 to a million more
- 14 development that would be allowed in the
- 15 town scaled back version from the
- 16 Lighthouse, who's right would that be?
- 17 DEPUTY COUNTY EXECUTIVE WALKER:
- 18 The county's, right? It would be up to this
- 19 legislature to approve any other future
- 20 development we have. The three month
- 21 exclusivity with -- in this lease with NEC,
- 22 and, as I mentioned before, if something
- 23 came about that was a compelling interest to
- 24 the legislature and the county executive
- 25 that mirrors this proposal, we would take

- 2 advantage of it. I don't know if that's
- 3 going to come or not. That's why that three
- 4 month --
- 5 LEGISLATOR DENENBERG: So we
- 6 could put out a proposal and for three
- 7 months, that proposal would be exclusive for
- 8 NEC to bid on?
- 9 DEPUTY COUNTY EXECUTIVE WALKER:
- 10 No. Right now we have three month
- 11 exclusivity for us to negotiate for any
- 12 future development on this site. We're not
- 13 doing that. We don't even know what that
- 14 future development is.
- We know and Sean mentioned, we
- 16 are very comfortable and confident that at
- 17 the end of the day the Town of Hempstead is
- 18 going to be the only that's going to decide
- 19 if there is any available parking left for
- 20 future development, or do we need to use
- 21 that whole 77 acres to require 6,000, 6,500
- 22 parking spots. We don't know what that's
- 23 going to be.
- So the site plan approval process
- 25 is going to dictate, do we have any

- 2 available space for immediate development.
- 3 We have a three month window to negotiate
- 4 with NEC on any other development on that
- 5 site. We are under the opinion that we will
- 6 be working with both NEC, the Renaissance
- 7 Development Group, and the county, and the
- 8 county legislature, because it goes through
- 9 all the other processes on any other future
- 10 development.
- 11 Probably in almost -- 99 percent
- 12 positive that we are going to need parking,
- 13 a parking structure to, in fact, replace
- 14 existing parking. Because we are going to
- 15 required to have that parking for both the
- 16 plaza improvements and the Coliseum.
- 17 LEGISLATOR DENENBERG: So let's
- 18 say Renaissance, Monti brings a hotel. Let
- 19 say, I don't know Hilton or Sheraton. What
- 20 would NEC's rights be to prevent that if
- 21 they think it takes too much of the parking
- 22 for the plaza improvements to be efficient
- 23 effective profitable?
- 24 DEPUTY COUNTY EXECUTIVE WALKER:
- 25 Because we are required to maintain X

- 2 parking strictly for the Coliseum and the
- 3 plaza improvements. It's going to be a
- 4 requirement of the Town of Hempstead.
- 5 So we know we are not going to be
- 6 able to do anything else on that land unless
- 7 we replace the existing parking with
- 8 something else. That's going to be down the
- 9 road if it happens. It's unknown. We are
- 10 all working aggressively. It's \$25,000 per
- 11 parking spot for a parking garage. You can
- 12 do the math quick. You want to replace
- 13 3,000 parking spots, we are talking \$65
- 14 million, doing it quick in my head, a lot of
- 15 dollars.
- So the county is not putting in
- 17 dollars for that. This is 100 percent
- 18 privately financed facility, the plaza
- 19 improvements and the Coliseum. And we,
- 20 collectively, the whole process, if there is
- 21 going to be anything added on three years
- 22 from now, four years, five years down the
- 23 road, you would have to go through the same
- 24 environmental review process, the same town
- 25 board process, and you would have to

- 2 obviously then meet the Town of Hempstead
- 3 requirements.
- 4 LEGISLATOR DENENBERG: I guess
- 5 I'd close with, you mentioned the MIS study,
- 6 which was the transportation study, the 17
- 7 million that you credited with Carolyn
- 8 McCarthy with securing, and we were down to
- 9 two preferred alternatives, bus rapid
- 10 transit, and light rail. I believe we are
- 11 leaning towards, if not, have already chosen
- 12 bus rapid transit.
- DEPUTY COUNTY EXECUTIVE WALKER:
- 14 We are very much leaning towards bus rapid
- 15 transit.
- 16 LEGISLATOR DENENBERG: Is there a
- 17 light at the end of that tunnel that that
- 18 could happen at the same time that we start
- 19 seeing this?
- 20 DEPUTY COUNTY EXECUTIVE WALKER:
- 21 The bus rapid transit is just a much easier
- 22 methodology by which to in fact see progress
- 23 on. Obviously, any type of light rail
- 24 systems would result in a lot of acquisition
- 25 of property, condemnation in many regards, a

- 2 lot of dollars, much more expensive,
- 3 stations and other things such as that
- 4 nature that I, personally, don't think it
- 5 will happen. I don't think there's that
- 6 many dollars are out there. We are all
- 7 competing for the same money.
- Bus rapid transit, Veolia has a
- 9 very -- they are interested already. They
- 10 have already looked at linking hubs and
- 11 things of that nature. So I believe that
- 12 that is a much better way to go, more cost
- 13 conscious, but also people to finally see
- 14 something.
- 15 LEGISLATOR DENENBERG: Well,
- 16 where are we at the MIS now?
- 17 DEPUTY COUNTY EXECUTIVE WALKER: I
- 18 believe we had some stakeholder meetings. I
- 19 believe we're probably closer to the final
- 20 stages of the locally preferred alternative.
- LEGISLATOR DENENBERG:
- 22 Mr. Sallie, do we know when that should be?
- DEPUTY COUNTY EXECUTIVE WALKER:
- 24 He's smart. He left.
- 25 LEGISLATOR DENENBERG: So we

- 2 don't know when that preferred alternative
- 3 is going to be?
- 4 DEPUTY COUNTY EXECUTIVE WALKER:
- 5 Very soon. Next few months.
- 6 LEGISLATOR DENENBERG: Thank you.
- 7 Thanks guys.
- 8 CHAIRWOMAN FORD: Legislator
- 9 Dunne.
- 10 LEGISLATOR DUNNE: Most of my
- 11 questions have already been asked and
- 12 answered. The public safety questions
- 13 Legislator Belesi asked, and they were
- 14 answered to my satisfaction.
- There is going to be a financial
- 16 risk, even Trump when he does his casinos
- 17 and his hotels, there's a financial risk.
- 18 So nothing is a sure thing. I understand
- 19 exactly what you're saying. I don't know
- 20 how it seems to be hard so hard to
- 21 understand by some of the people in the
- 22 legislature here.
- Is it still going to be used as a
- 24 shelter in an emergency?
- 25 DEPUTY COUNTY EXECUTIVE WALKER:

- 2 Yes. We did two things. First, we have
- 3 data we put in already into the dates that
- 4 the county could actually use. We didn't
- 5 use it during the last storms really as an
- 6 emergency center, but the staging area we
- 7 would us if need be. Obviously in this
- 8 storm we worked with them on that.
- 9 The shelter component, we prefer
- 10 to stay away from the Coliseum, because you
- 11 saw what happened at the Super Dome in New
- 12 Orleans, another place that uses mass
- 13 facilities, but we obviously would use the
- 14 parking lot for a staging area and, during a
- 15 storm, they wouldn't be having that many
- 16 events anyway.
- 17 We believe we would have no issue
- 18 with that but there is dates for the county
- 19 to use for their own activities should we
- 20 choose, we just have some noticing
- 21 requirements.
- 22 LEGISLATOR DUNNE: Excellent.
- 23 Thank you. America's Got Talent, American
- 24 Idol, all those things, are you pursuing
- 25 those shows to come to the Coliseum?

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- 2 MR. LESTER: Yes. We pursue all
- 3 sorts of avenues like that.
- 4 LEGISLATOR DUNNE: Every kind of
- 5 entertainment there is. How about high
- 6 school tournaments, state or county
- 7 tournaments, whether it be wrestling,
- 8 basketball, volleyball, high school Marching
- 9 band competition? We have the Empire State
- 10 Games.
- 11 MR. LESTER: I think anything
- 12 like that would be great.
- 13 LEGISLATOR DUNNE: So you do look
- 14 at everything?
- MR. LESTER: Yes. Definitely.
- 16 LEGISLATOR DUNNE: Terrific.
- 17 Most of my questions have been answered.
- 18 I'm waiting for the financial response from
- 19 Independent Budget Review. I'm finished.
- 20 Thank you.
- 21 CHAIRWOMAN FORD: Legislator
- 22 Becker.
- 23 LEGISLATOR BECKER: I only ask
- 24 for one guarantee and that's in the contract
- 25 is that Miley Cyrus doesn't do any twerking

- 2 in the Nassau Coliseum, can you promise me
- 3 that, the Ratner Group? We have tender
- 4 young people in the county and we don't want
- 5 them to see that stuff.
- Anyway, I just want to -- very
- 7 quickly. I think this is a great plan and I
- 8 just personally wanted to congratulate the
- 9 county executive on a great job, and, you,
- 10 Rob, for the work you did on this. It's
- 11 stunning, it's one of the best developments
- 12 I've had in the 18 years I've been with the
- 13 county to see this really finally happen and
- 14 I'm really looking forward to it. I think a
- 15 \$10 billion company should be able to get
- 16 the financing it needs and, according to
- 17 Washington, the economy is improving, but,
- 18 even so, I think that we can see the success
- 19 the Barclays arena has had so far. I've
- 20 been there. It's wonderful. Been to some
- 21 concerts there. I, too, like everybody,
- 22 would like to see more Islander games. If
- 23 we could see more Islander games here, you
- 24 know you're talking a home run, or a grand
- 25 slam, I should say, because this is a home

- 2 run.
- But, thanks, Rob, for the great
- 4 work you're doing, and the county executive.
- 5 It's an amazing thing. I think this is
- 6 going to be a great thing for our county in
- 7 moving forward and, at least if we leave
- 8 this legislature, I can say, hey, something
- 9 good happened when I was there. Thank you.
- 10 DEPUTY COUNTY EXECUTIVE WALKER:
- 11 You're be there for the ground breaking.
- 12 CHAIRWOMAN FORD: Legislator
- 13 Troiano.
- 14 LEGISLATOR TROIANO: I have two
- 15 questions. This goes back to the issue of
- 16 the conditional financing requirement in the
- 17 contract, and Legislator Dunne said, I think
- 18 quite correctly, that there's risks in
- 19 everything.
- But just as you provided us with
- 21 a letter, you haven't provided it to us, but
- 22 there is a letter from Goldman Saks
- 23 indicating that you can get financing today,
- 24 is there any reason why, when we get further
- 25 down the road, instead of having it be just

Economic/Community Development 9-9-13 2 your determination, we couldn't also add to 3 the contract requirement that Goldman Saks 4 provide a letter saying that, in fact, you 5 can't get the financing at this time? MR. LESTER: The way -- it's 6 7 difficult to get the firm financing 8 commitment until everything is aligned with 9 all the revenues and you really go out to 10 market it, and I think I'm speaking sort of 11 for Goldman, but they don't really want to 12 go out and market it and try to -- have 13 everything buttoned up until we are really 14 ready to close. So if we don't have the 15 approvals --16 LEGISLATOR TROIANO: That's not 17 what I'm asking. I'm sorry. If we got to 18 the point maybe two years from here, or a 19 year and a half from here, and you, under 20 the current lease as it's structured now, 21 you were to determine that you can't get 22 financing, we are subject to your 23 determination. What I'm saying is, why 24 can't we get to buttress that, require a letter from Goldman Saks at that time saying 25

- 2 that, in fact, NEC's determination is
- 3 correct?
- 4 LEGISLATOR MUSCARELLA: Can I
- 5 just jump in for a second? I think what the
- 6 question is asking is, if financing is
- 7 denied, are we going to get a letter of --
- 8 LEGISLATOR TROIANO: That's not
- 9 quite my question because they don't have to
- 10 go out and try to get financing and then get
- 11 turned down. All they have to do is say is
- 12 they can't get financing that's reasonably
- 13 satisfactory to them.
- 14 All I'm saying is, and I think
- 15 you should want this also, Legislator
- 16 Muscarella, is some independent verification
- 17 that they can't get financing in the same
- 18 way that Ronald Reagan said trust but
- 19 verify. That's all I'm saying. Are they
- 20 okay with that?
- DEPUTY COUNTY EXECUTIVE WALKER:
- 22 These questions with the financing, they've
- 23 got to go back, obviously, to their
- 24 principal and discuss, and I will get you an
- 25 answer right away, obviously before you

- 2 vote. We understand the question.
- 3 LEGISLATOR TROIANO: Then the
- 4 second question I have is, during a meeting
- 5 with Legislator Abrahams and Bruce Ratner,
- 6 he indicated that he was solely committed to
- 7 using union labor for this project. I'm
- 8 happy to see that there is this kind of
- 9 commitment in the lease.
- 10 He also indicated that he had a
- 11 personal commitment to what I thought were
- 12 very lofty goals for minority vendor program
- 13 during the construction phase and then
- 14 afterward.
- 15 Can't we also include that kind
- 16 of commitment in the lease?
- MR. LESTER: I think we typically
- 18 strive for having the MWBE goals. Going
- 19 back to the lease generally, I think we need
- 20 to talk about. One thing I just want to
- 21 mention about the lease. The lease was
- 22 negotiated holistically, so there were a lot
- 23 of things that were coming up, gives and
- 24 takes along the way, so to go back on the
- 25 individual items here and there is tricky.

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- 2 LEGISLATOR TROIANO: I think we
- 3 just talked about adding a paragraph similar
- 4 to the paragraph by the unions that says,
- 5 best efforts basis, try to achieve the goals
- 6 that Mr. Ratner set in the meeting that I
- 7 had with him. I would like to get something
- 8 in this contract that says that at least
- 9 there is at least a personal commitment to
- 10 that goal.
- MR. LESTER: Right. Okay. I'll
- 12 talk to him about that. I think we are
- 13 committed to those goals, so I'm not trying
- 14 to --
- 15 LEGISLATOR TROIANO: I have no
- 16 doubt that you are. He said that you met
- 17 and exceeded the goals for the Barclays
- 18 Center, let's just put that into this
- 19 contract as well.
- MR. LESTER: Okay.
- LEGISLATOR TROIANO: Thank you.
- 22 CHAIRWOMAN FORD: Legislator
- 23 Belesi.
- LEGISLATOR TROIANO: Can we just
- 25 add to that some form of an apprenticeship

- 2 program as well?
- 3 DEPUTY COUNTY EXECUTIVE WALKER:
- 4 You know, they're going to deal with that
- 5 with the unions. I think the unions -- the
- 6 whole concept of using the unions, they're
- 7 going to negotiate the contract with the
- 8 unions, how they negotiate it with the PLEs
- 9 and things of that nature. It will all tie
- 10 in. They might be required to have the
- 11 apprenticeship program anyway as per our
- 12 law.
- 13 CHAIRWOMAN FORD: I think they
- 14 have to, have an apprenticeship program.
- 15 DEPUTY COUNTY EXECUTIVE WALKER:
- 16 They all going to have it because you're
- 17 dealing with the unions. You just don't put
- 18 them into this because they're going to
- 19 enter into PLAs and things of that nature
- 20 and it's going to take into account all of
- 21 those types of things.
- 22 CHAIRWOMAN FORD: The law is that
- 23 you write it in to and I believe the county
- 24 has it, the City of Long Beach has it, that
- 25 they can only, you know, on city-owned

Economic/Community Development 9-9-13 2 properties that they can only enter into 3 agreements with renovations with companies, 4 businesses that have approved apprenticeship 5 programs certified by New York State. 6 LEGISLATOR TROIANO: I think the 7 difference here might be, I'm not quite sure 8 and, as it's been said many times today, I' 9 not an attorney, but that is true when the 10 county when the county contracts with 11 somebody, some contractor to build a 12 building that the county owns and operates. 13 That is a little bit different I think. 14 CHAIRWOMAN FORD: No, it isn't. 15 It's county-owned property. 16 LEGISLATOR TROIANO: The county 17 is not going to operate the building. 18 DEPUTY COUNTY EXECUTIVE WALKER: 19 There is no issue with the apprenticeship 20 programs. Because, as I said, they're using 21 unions already that have apprenticeship 22 programs. They're going to negotiate with 23 the unions and why the unions do so well

with Forest City Ratner is because they

negotiate the contract, they go out to bid,

24

25

- 2 and I'm not speaking for them, but I know
- 3 this is what will take place. And then
- 4 you'll have all those union issues wrapped
- 5 into it. It's not an issue.
- 6 CHAIRWOMAN FORD: When they
- 7 proposed this, at the Coliseum, when
- 8 everybody was there, many of the labor
- 9 unions were represented by their leaders.
- 10 They were all very happy. But I'm not going
- 11 to speak on their behalf, but the way it was
- 12 conveyed to me was that they were very happy
- 13 with this because they know that Forest City
- 14 Ratner has always been very union friendly.
- 15 So they were looking, they were very happy
- 16 that they will be working with him on this
- 17 project.
- I believe that, I don't know like
- 19 going forward, like after once it's built, I
- 20 believe that he is looking to make sure that
- 21 he does have a good work environment.
- I think that one of the
- 23 discussions that we had when I met with
- 24 Mr. Ratner and Ashley Cotton was that, even
- 25 over in Brooklyn, that they hired, their

- 2 intent was in that area because so many
- 3 people can walk to work, that it was to
- 4 their benefit. Because you can't park in
- 5 Brooklyn, let's be honest about that.
- But what they did was, that so
- 7 many of the employees they brought in lived
- 8 locally so they were able to walk to work.
- 9 And I believe, and I'm not going to put
- 10 words in Ms. Cotton's mouth, but I believe
- 11 the turnover has been very, very low. That
- 12 the people that they hired have stayed. So
- 13 that tells you something about the people
- 14 that they work for, their employees, that if
- 15 you have that commitment, that dedication,
- on the part of employees, that they're going
- 17 to stay, that you know the working
- 18 environment is probably pretty good. I
- 19 don't know. I don't work there.
- But I think also, in all
- 21 fairness, I think that you, yourselves, do a
- 22 little justice when you don't come and tell
- 23 us, I think at that presentation at the
- 24 Coliseum, as I said on the dais you had
- 25 various representatives, and I'm not a

- 2 sports person, but I know that, never mind
- 3 the music, but you also had somebody from
- 4 college basketball I think, and you might
- 5 have had hockey, baseball, different
- 6 coaches, and I think that you plan on also,
- 7 your intention is to open up the Coliseum to
- 8 a lot of communities so that there's
- 9 community participation, perhaps in coaching
- 10 for different sports and everything.
- 11 Can you elaborate on that to tell
- 12 me if I'm right or wrong, if you are looking
- 13 also to incorporate the Coliseum into the
- 14 neighborhood and have the neighborhood come
- 15 into the Coliseum?
- 16 MR. LESTER: I think that's
- 17 right. We want to reach out to the
- 18 neighborhoods and have them come in both in
- 19 employment and through things like the
- 20 coaches clinic, the basketball coaches
- 21 clinics, the Yankees coaches clinics, doing
- 22 all sorts of high school basketball events,
- 23 so that's certainly the intention, and
- 24 that's what we tried to do in Brooklyn.
- Also even just with the food,

- 2 bringing local sort of culinary experiences
- 3 into the building and to the surrounding
- 4 retail, so that's certainly what we hope to
- 5 do.
- 6 CHAIRWOMAN FORD: I think in all
- 7 fairness, as I said, I've had the
- 8 opportunity. I have been in Brooklyn. I
- 9 started there in the mid 1970s working in
- 10 that area, and even shopping in that area on
- 11 Fulton Street, Willaby Livingston. The one
- 12 thing that can say is that it was through
- 13 Mr. Ratner's group that they renovated that
- 14 area and they built the Metrotech Center
- 15 which is a beautiful example of well-planned
- 16 design, that they brought something into a
- 17 distressed area of New York City and seemed
- 18 to elevate it. So that even when the
- 19 concern is, when you have with the Coliseum,
- 20 what impact is it going to have on the
- 21 surrounding businesses? Will it take away
- 22 from the local business, the local delis, or
- 23 whatever else is surrounding, on Hempstead
- 24 Turnpike?
- I have to say that when I look at

- 2 the restaurants and the stores now along
- 3 Flatbush over by Fulton Street, they are
- 4 becoming a little bit more upscale, they're
- 5 much nicer, and you just see a lot of energy
- 6 now in that area that I didn't see 30 years
- 7 ago, a lot of positive energy.
- I agree with you that I think
- 9 that we have to be concerned about the
- 10 financials, you know, like our commitment
- 11 and our trust in them, it's a little bit of
- 12 a gamble, I admit it, and we are hoping that
- 13 through the Office of Legislative Budget
- 14 Review that they'll be able to relay some of
- 15 the concerns that perhaps many of us share.
- 16 But I think that this is a good
- 17 group and I believe that with their
- 18 reputation it speaks a lot for us moving
- 19 forward in the decision that we have to make
- 20 but we do have a lot of homework to do
- 21 before we reach the Full Legislature to vote
- 22 on this.
- Legislator Belesi, were you
- 24 finished?
- 25 LEGISLATOR BELESI: Just a

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Economic/Community	Development	9 - 9 -	13
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- I want to thank you very much for
- 3 your presentation and participation today
- 4 and for addressing our questions and our
- 5 concerns.
- I will now call the item, only
- 7 those on the Economic Committee.
- 8 LEGISLATOR DERIGGI-WHITTON: Can
- 9 we just have a caveat that the information
- 10 we requested be provided prior to the next
- 11 Full Leg meeting?
- 12 CHAIRWOMAN FORD: Right. And
- 13 that was our understanding.
- 14 LEGISLATOR DERIGGI-WHITTON: We
- 15 have to say that now again.
- 16 CHAIRWOMAN FORD: To the extent
- 17 possible, yes, we definitely would like to
- 18 get as much information.
- 19 LEGISLATOR DERIGGI-WHITTON:
- 20 We're going to need the specifics especially
- 21 regarding the finance as far as the
- 22 terminology in that lease.
- I'm going to pass it through now
- 24 but I would really -- it's absolutely
- 25 necessary that we have that information.

- 2 CHAIRWOMAN FORD: It's noted.
- 3 Deputy County Executive Rob Walker, you
- 4 heard, right? We'll do the best that we
- 5 can.
- 6 LEGISLATOR DERIGGI-WHITTON:
- 7 Seriously, I think -- we had a lot of
- 8 concerns that need to be addressed and I
- 9 wanted that to be taken quite seriously.
- 10 CHAIRWOMAN FORD: Legislator
- 11 Whitton, we do take it quite seriously and
- 12 that's why I directed it to the deputy
- 13 county executive. And, to the best of their
- 14 abilities, I don't know myself, if all of it
- 15 can be 100 percent answered, but I would
- 16 like it to be as answered as best and as
- 17 complete as possible prior to the Full Leg.
- 18 LEGISLATOR DERIGGI-WHITTON: And
- 19 the earlier the better. Then we also have
- 20 Monday.
- 21 CHAIRWOMAN FORD: Right. We also
- 22 have the Office of Budget Review that will
- 23 be looking at this as well and we hope to
- 24 get some answers from them as well and some
- 25 clarification.

	Economi	c/Community	Development 9-9-13
2		I'm now goi	ing to call the item.
3	All those is	n favor?	
4		(Aye.)	
5	i	Any opposed	1?
6		(No verbal	response.)
7	,	The item pa	asses. Motion to
8	adjourn.		
9	=	LEGISLATOR	NICOLELLO: So moved.
10	:	LEGISLATOR	KOPEL: Second.
11	(CHAIRWOMAN	FORD: Moved by
12	Legislator 1	Nicolello,	seconded by Legislator
13	Kopel. Than	nk you.	
14]	LEGISLATOR	MUSCARELLA: I would
15	just like to	o add one t	thing even though I'm
16	not a member	r of the co	ommittee, Legislator
17	Ford did an	amazing jo	ob. I think it was a
18	great thing	to invite	the entire legislature
19	to be presen	nt and I th	aink it's going to help
20	expedite the	e contract	and the process.
21	Great job fo	or Denise.	
22		(Whereupon,	the Economic &
23	Community De	evelopment	& Labor Committee
24	adjourned at	t 7:46 p.m.)
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1	
2	CERTIFICATE
3	
4	
5	I, FRANK GRAY, a Shorthand Reporter and
6	Notary Public in and for the State of New
7	York, do hereby stated:
8	THAT I attended at the time and place
9	above mentioned and took stenographic record
10	of the proceedings in the above-entitled
11	matter;
12	THAT the foregoing transcript is a true
13	and accurate transcript of the same and the
14	whole thereof, according to the best of my
15	ability and belief.
16	IN WITNESS WHEREOF, I have hereunto set
17	my hand this 13th day of September, 2013.
18	$\mathcal{L}_{\mathcal{L}}$
19	Frank GRAY
20	FRANK GRAY
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